



**BY-LAW NUMBER 199-2019  
OF  
THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a by-law to adopt the budget (estimates of revenues and expenditures) for tax supported and user pay purposes for the year 2020.

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**WHEREAS** Section 290 of the *Municipal Act, S.O. 2001, c.25*, as amended, requires municipalities to prepare and adopt a budget and establishes requirements under that legislation to set out the estimated revenues and expenditures for the municipality;

**AND WHEREAS** in accordance with Section 290 of the *Municipal Act, S.O. 2001, c.25*, as amended, Council has considered the sums required during the year for Municipal purposes and is prepared to pass a budget for the year 2020;

**AND WHEREAS** it is now necessary to adopt the estimates of revenue and expenditures for tax supported and user pay services for the Corporation of the City of Stratford;

**NOW THEREFORE BE IT ENACTED** by the Council of The Corporation of the City of Stratford as follows:

1. That the current estimates of operating revenues and expenditures for tax supported purposes and for user pay purposes for the City of Stratford are hereby adopted as set out in the attached Schedule "A", to be known as the 2020 Tax Supported and User Pay Operating Budget.
2. That the capital project estimates for expenditures and revenues for tax supported purposes are hereby adopted as set out in the attached Schedule "B", to be known as the 2020 Tax Supported and User Pay Capital Budget.
3. That Schedules "A" and "B" as attached hereto form and become part of this by-law.
4. That this by-law shall come into force and effect upon receiving the final passing thereof.

Read a FIRST, SECOND and THIRD Time and

FINALLY PASSED this 9th day of December, 2019.

  
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Mayor – Daniel B. Mathieson

  
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Acting Clerk – Tatiana Dafoe

**SCHEDULE "A" TO BY-LAW 199-2019  
PASSED THIS 9th DAY OF DECEMBER 2019**

**CITY OF STRATFORD - 2020 OPERATING BUDGET SUMMARY**

<b>TAX SUPPORTED OPERATING BUDGETS:</b>	<b>2020 BUDGET</b>
<b>Mayor/Council/CAO</b>	
101 MAYOR'S OFFICE	\$ 105,600
102 CITY COUNCIL	376,220
111 CAO'S OFFICE	687,400
<b>Human Resources</b>	
112 HUMAN RESOURCES	627,940
<b>Corporate Services</b>	
100 TAXATION AND GENERAL REVENUES	-64,587,910
121 CITY CLERK	530,610
131 FINANCE & TREASURY	1,179,620
134 INFORMATION TECHNOLOGY	1,443,930
135 PARKING	-575,000
136 CROSSING GUARDS	225,480
139 GENERAL GOVERNMENT	2,539,710
513 INDUSTRIAL LAND SERVICING	0
810 REQUISITIONS FROM OTHERS	8,837,000
820 COMMITTEES OF COUNCIL	105,400
872 COMMUNITY SUPPORT & GRANTS	904,050
<b>Infrastructure &amp; Development Services</b>	
141 CITY BUILDINGS	735,370
251 DEVELOPMENT SERVICES	342,090
310 ENGINEERING	975,920
315 FLEET	1,925,830
320 ROADS	5,629,820
340 STORM	3,173,740
<b>Community Services</b>	
711 PARKS	2,476,710
721 RECREATION	4,096,640
731 CEMETERY	266,910
750 TRANSIT	1,847,230
751 PARALLEL TRANSIT	367,260
<b>Fire</b>	
211 FIRE	7,646,020
512 STRATFORD MUNICIPAL AIRPORT	178,230
<b>Social Services</b>	
610 ADMINISTRATION	0
611 ONTARIO WORKS	597,130
613 ANNE HATHAWAY DAY CARE CENTRE	63,110
615 HOUSING	2,081,130
616 CHILDREN SERVICES	257,120
617 EARLY LEARNING & CHILD CARE	109,760
618 BRITANNIA ST APARTMENTS	0
<b>Stratford Police Service</b>	
231 POLICE	11,509,070
<b>Stratford Public Library</b>	
411 STRATFORD PUBLIC LIBRARY	2,505,700
<b>USER PAY OPERATING BUDGETS:</b>	
<b>2020 BUDGET</b>	
<b>Infrastructure &amp; Development Services</b>	
330 SANITARY	0
350 WATER	0
360 WASTE	815,160

**2020  
BUDGET**

**2020 TAX SUPPORTED OPERATING BUDGETS:**

**MAYOR/COUNCIL/CAO**

**101 MAYOR'S OFFICE**

1011 ELECTED REPS. ADMINISTRATION	
G-101-1011-2100 FULL TIME SALARIES & WAGES	82,840
G-101-1011-2500 FULL TIME BENEFITS	5,970
G-101-1011-3070 OFFICE SUPPLIES & PAPER	100
G-101-1011-3100 POSTAGE	150
G-101-1011-4010 ADVERTISING	2,500
G-101-1011-4036 CONFERENCES - EXPENSES	6,300
G-101-1011-4060 COURIER/FREIGHT	100
G-101-1011-4120 TELEPHONE - CELL PHONES	240
G-101-1011-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,000
G-101-1011-4160 SPECIAL PROJECTS	5,000
G-101-1011-9010 OFFICE EQUIPMENT AND FURNISHINGS	400

<b>TOTAL 101 MAYOR'S OFFICE</b>	<b>\$ 105,600</b>
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**102 CITY COUNCIL**

1021 COUNCIL ADMINISTRATION	
G-102-1021-1810 CONTRIBUTION FROM RESERVE	-38,000
G-102-1021-2100 FULL TIME SALARIES & WAGES	263,310
G-102-1021-2500 FULL TIME BENEFITS	18,960
G-102-1021-3050 MATERIALS	1,500
G-102-1021-3070 OFFICE SUPPLIES & PAPER	150
G-102-1021-3080 MISC EXPENSE - PROMOTIONAL MATERIAL	5,000
G-102-1021-3120 MEALS & MEETING COSTS	7,000
G-102-1021-4036 CONFERENCES - DETAIL BY COUNCILLOR	16,000
G-102-1021-4040 CONSULTANTS	38,000
G-102-1021-4097 MEMBERSHIPS	17,200
G-102-1021-4150 TRAVEL/MILEAGE - DETAIL BY COUNCILLOR	200
G-102-1021-7810 TRANSFER TO RESERVE	10,000
TOTAL 1021 COUNCIL ADMINISTRATION	<u>339,320</u>
1031 PUBLIC RECEPTIONS	
G-102-1031-3050 MATERIALS - LONG SERVICE AWARDS	2,400
G-102-1031-3081 BLUE JAYS DAY	2,000
G-102-1031-4001 MEMORIAL DONATIONS	500
G-102-1031-4164 SPECIAL EVENTS	32,000
TOTAL 1031 PUBLIC RECEPTIONS	<u>36,900</u>

<b>TOTAL 102 CITY COUNCIL</b>	<b>\$ 376,220</b>
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**111 CAO'S OFFICE**

1111 ADMINISTRATION	
G-111-1111-1810 CONTRIBUTION FROM RESERVES	-99,660
G-111-1111-2100 FULL TIME SALARIES & WAGES	502,730
G-111-1111-2500 FULL TIME BENEFITS	141,690
G-111-1111-3050 MATERIALS	300
G-111-1111-3070 OFFICE SUPPLIES & PAPER	1,800
G-111-1111-3080 MISCELLANEOUS	250
G-111-1111-3090 PHOTOCOPIER EXPENSE	3,300
G-111-1111-3100 POSTAGE	100
G-111-1111-3120 MEALS & MEETING COSTS	1,400
G-111-1111-3130 PUBLICATIONS & SUBSCRIPTIONS	270
G-111-1111-4020 SERVICE CONTRACTS	1,500

	<b>2020 BUDGET</b>
G-111-1111-4035 CONFERENCES - ACCOMMODATIONS	2,000
G-111-1111-4036 CONFERENCES - EXPENSES	400
G-111-1111-4037 CONFERENCES - REGISTRATION	2,500
G-111-1111-4038 CONFERENCES - TRAVEL/MILEAGE	2,000
G-111-1111-4040 CONSULTANTS	99,660
G-111-1111-4060 COURIER/FREIGHT	70
G-111-1111-4097 MEMBERSHIPS	3,500
G-111-1111-4110 TELEPHONE - BASIC	1,740
G-111-1111-4120 TELEPHONE - CELL PHONES	3,600
G-111-1111-4142 TRAINING - EXPENSES	4,200
G-111-1111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-111-1111-4164 SPECIAL EVENTS	1,800
G-111-1111-7810 TRANSFER TO RESERVES	10,000
G-111-1111-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,500
<b>TOTAL 111 CAO'S OFFICE</b>	<b>\$ 687,400</b>
<b>HUMAN RESOURCES</b>	
<b>112 HUMAN RESOURCES</b>	
1210 PERSONNEL ADMINISTRATION	
G-112-1210-2100 FULL TIME SALARIES & WAGES	376,030
G-112-1210-2500 FULL TIME BENEFITS	112,140
G-112-1210-3070 OFFICE SUPPLIES & PAPER	2,000
G-112-1210-3090 PHOTOCOPIER EXPENSE	3,000
G-112-1210-3100 POSTAGE	100
G-112-1210-3120 MEALS & MEETING COSTS	100
G-112-1210-3130 PUBLICATIONS & SUBSCRIPTIONS	500
G-112-1210-4010 ADVERTISING	6,000
G-112-1210-4035 CONFERENCES - ACCOMMODATIONS	2,300
G-112-1210-4036 CONFERENCES - EXPENSES	1,000
G-112-1210-4037 CONFERENCES - REGISTRATION	5,000
G-112-1210-4038 CONFERENCES - TRAVEL/MILEAGE	1,600
G-112-1210-4097 MEMBERSHIPS	2,800
G-112-1210-4110 TELEPHONE - BASIC	1,400
G-112-1210-4120 TELEPHONE - CELL PHONES	3,600
G-112-1210-9010 OFFICE EQUIPMENT AND FURNISHINGS	2,000
TOTAL 1210 PERSONNEL ADMINISTRATION	519,570
1212 LABOUR RELATIONS	
G-112-1212-3110 PRINTING	600
G-112-1212-3120 MEALS AND MEETING COSTS	2,000
G-112-1212-4090 LEGAL	30,620
TOTAL 1212 LABOUR RELATIONS	33,220
1214 TRAINING	
G-112-1214-4140 TRAINING REGISTRATION - CORPORATE	31,000
G-112-1214-4142 HEALTH & SAFETY EXPENSES	12,850
TOTAL 1214 TRAINING	43,850
1216 BENEFIT ADMINISTRATION	
G-112-1216-4040 CONSULTANTS	31,300
TOTAL 1216 BENEFIT ADMINISTRATION	31,300
<b>TOTAL 112 HUMAN RESOURCES</b>	<b>\$ 627,940</b>

**2020  
BUDGET**

**CORPORATE SERVICES**

**100 TAXATION AND GENERAL REVENUES**

1010 TAXATION, GENERAL GRANTS, FESTIVAL HYDRO	
G-100-1010-1010 REG RESIDENTIAL & FARM	-45,534,700
G-100-1010-1020 REG COMMERCIAL & INDUSTRIAL	-16,665,810
G-100-1010-1042 TAXATION - AREA OPENINGS	-19,500
G-100-1010-1050 TAXATION - STRATFORD GENERAL HOSPITAL	-22,000
G-100-1010-1055 TAXATION- UNIVERSITY OF WATERLOO	-15,600
G-100-1010-1060 TAXATION - PERTH COUNTY JAIL	-3,750
G-100-1010-1070 TAXATION - RAILWAYS	-5,900
G-100-1010-1080 EDUCATION PORTION PIL	-170,650
G-100-1010-1710 FESTIVAL HYDRO DIVIDENDS/INTEREST	-2,150,000

**TOTAL 100 TAXATION AND GENERAL REVENUES** **-\$ 64,587,910**

**121 CITY CLERK**

1126 CITY CLERK'S ADMINISTRATION	
G-121-1126-1405 CLERKS USER FEES- RENTALS/FOI/COMMISSIONING	-17,000
G-121-1126-1434 CLERKS - ADMIN FEE	-1,000
G-121-1126-1435 CLERK - COMMISSIONING	-3,900
G-121-1126-1437 CLERK - FREEDOM OF INFORMATION	-1,000
G-121-1126-1438 CLERK- CIVIL CEREMONY	-14,000
G-121-1126-1439 CLERK - ENCROACHMENT FEE	-16,500
G-121-1126-1441 CLERK - MARRIAGE LICENCE	-30,000
G-121-1126-1442 CLERK - LOTTERY LICENCE	-54,000
G-121-1126-1443 CLERK - PET LICENCING	-2,200
G-121-1126-1444 CLERK - BUSINESS LICENCES	-32,000
G-121-1126-1900 INTERFUNCTIONAL TRANSFERS	-32,000
G-121-1126-2100 FULL TIME SALARIES & WAGES	434,970
G-121-1126-2500 FULL TIME BENEFITS	133,250
G-121-1126-3050 MATERIALS	15,600
G-121-1126-3070 OFFICE SUPPLIES & PAPER	3,100
G-121-1126-3090 PHOTOCOPIER EXPENSE	6,000
G-121-1126-3100 POSTAGE	4,000
G-121-1126-3110 PRINTING	1,000
G-121-1126-3130 PUBLICATIONS & SUBSCRIPTIONS	1,500
G-121-1126-4035 CONFERENCES - ACCOMMODATIONS	1,500
G-121-1126-4036 CONFERENCES - EXPENSES	300
G-121-1126-4037 CONFERENCES - REGISTRATION	1,500
G-121-1126-4038 CONFERENCES- TRAVEL/MILEAGE	600
G-121-1126-4060 COURIER/FREIGHT	3,200
G-121-1126-4090 LEGAL	30,000
G-121-1126-4097 MEMBERSHIPS	1,500
G-121-1126-4110 TELEPHONE	1,740
G-121-1126-4120 CELL PHONES	900
G-121-1126-4130 TOWN CRIER	25,000
G-121-1126-4140 TRAINING - REGISTRATION	5,500
G-121-1126-4141 TRAINING - MILEAGE	500
G-121-1126-4142 TRAINING - EXPENSES	500
G-121-1126-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	500
G-121-1126-5010 BANK, COLLECTION, CREDIT CARD FEES	50
G-121-1126-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,500
<b>TOTAL 1126 CITY CLERK'S ADMINISTRATION</b>	<b>470,610</b>

	<b>2020 BUDGET</b>
1128 ELECTION SERVICES	
G-121-1128-3050 MATERIALS	5,000
G-121-1128-7810 TRANSFER TO RESERVES	55,000
TOTAL 1128 ELECTION SERVICES	60,000
<b>TOTAL 121 CITY CLERK</b>	<b>\$ 530,610</b>
<b>131 FINANCE &amp; TREASURY</b>	
1132 TREASURY ADMINISTRATION	
G-131-1132-1360 INTEREST ON A/R ACCOUNTS	-6,000
G-131-1132-1380 TAX CERTIFICATES	-25,000
G-131-1132-1770 RECOVERABLES	-4,760
G-131-1132-1810 CONTRIBUTION FROM RESERVE	-88,000
G-131-1132-1900 INTERFUNCTIONAL TRANSFERS	-320,550
G-131-1132-2100 FULL TIME SALARIES & WAGES	1,008,800
G-131-1132-2500 FULL TIME BENEFITS	283,000
G-131-1132-3050 MATERIALS	5,000
G-131-1132-3070 OFFICE SUPPLIES & PAPER	15,900
G-131-1132-3090 PHOTOCOPIER EXPENSE	4,500
G-131-1132-3100 POSTAGE	28,000
G-131-1132-3120 MEETING COSTS	1,000
G-131-1132-3130 PUBLICATIONS & SUBSCRIPTIONS	1,250
G-131-1132-4030 AUDIT	55,000
G-131-1132-4040 CONSULTANTS	145,000
G-131-1132-4095 MAINTENANCE CONTRACTS	38,000
G-131-1132-4097 MEMBERSHIPS	6,500
G-131-1132-4110 TELEPHONE - BASIC	4,880
G-131-1132-4120 TELEPHONE - CELL PHONES	900
G-131-1132-4140 TRAINING	16,000
G-131-1132-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	200
G-131-1132-9010 OFFICE EQUIPMENT AND FURNISHINGS	10,000
<b>TOTAL 131 FINANCE &amp; TREASURY</b>	<b>\$ 1,179,620</b>
<b>134 INFORMATION TECHNOLOGY</b>	
1230 IT ADMINISTRATION	
G-134-1230-2100 FULL TIME SALARIES & WAGES	319,100
G-134-1230-2110 PART TIME SALARIES AND WAGES	37,600
G-134-1230-2500 FULL TIME BENEFITS	87,720
G-134-1230-2510 PART TIME BENEFITS	9,630
G-134-1230-3070 OFFICE SUPPLIES & PAPER	600
G-134-1230-4020 SERVICE CONTRACTS	248,700
G-134-1230-4035 CONFERENCES - ACCOMMODATIONS	10,000
G-134-1230-4097 MEMBERSHIPS	4,000
G-134-1230-4140 TRAINING - REGISTRATION	6,000
TOTAL 1230 IT ADMINISTRATION	723,350
1234 IT MAINTENANCE & SUPPORT	
G-134-1234-1770 RECOVERABLES	-9,620
G-134-1234-1900 INTERFUNCTIONAL TRANSFER	-176,600
G-134-1234-3090 PHOTOCOPIES	650
G-134-1234-4040 CONSULTANTS	60,000
G-134-1234-4095 SUPPORT & MAINTENANCE CONTRACTS	621,990
G-134-1234-4110 TELEPHONE - BASIC	1,390
G-134-1234-4120 TELEPHONE - CELL PHONES	-13,140
G-134-1234-4122 DATA TELECOMMUNICATIONS	66,540

	<b>2020 BUDGET</b>
G-134-1234-4125 INTERNET	13,800
G-134-1234-7820 TRANSFER TO RESERVE FUNDS	155,570
TOTAL 1234 IT MAINTENANCE & SUPPORT	720,580
<b>TOTAL 134 INFORMATION TECHNOLOGY</b>	<b>\$ 1,443,930</b>
<b>135 PARKING</b>	
3411 PARKING CONTROL ADMINISTRATION	
G-135-3411-1335 PARKING REVENUE - PERMITS	-1,930,000
G-135-3411-1480 PARKING TICKET/FINES/HOOD RENTAL	-170,000
G-135-3411-2100 FULL TIME SALARIES & WAGES	55,510
G-135-3411-2500 FULL TIME BENEFITS	21,100
G-135-3411-3040 HYDRO	500
G-135-3411-3050 MATERIALS	7,200
G-135-3411-3070 OFFICE SUPPLIES & PAPER	8,700
G-135-3411-3090 PHOTOCOPIER EXPENSE	1,000
G-135-3411-3100 POSTAGE	3,500
G-135-3411-4010 ADVERTISING	1,000
G-135-3411-4040 CONSULTANTS	10,000
G-135-3411-4050 CONTRACTORS	187,570
G-135-3411-4090 LEGAL	3,000
G-135-3411-4095 MAINTENANCE CONTRACTS	76,800
G-135-3411-4110 TELEPHONE	700
G-135-3411-4120 TELEPHONE - CELL PHONE	3,600
G-135-3411-5010 BANK, COLLECTION, CREDIT CARD FEES	7,700
G-135-3411-7820 TRANSFER TO RESERVE FUNDS	929,420
G-135-3411-7900 INTERFUNCTIONAL TRANSFER	137,200
TOTAL 3411 PARKING CONTROL ADMINISTRATION	-645,500
3450 PARKING LOT FACILITIES	
G-135-3450-3050 MATERIALS	10,000
G-135-3450-4050 CONTRACTORS	25,000
G-135-3450-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	35,500
TOTAL 3450 PARKING LOT FACILITIES	70,500
<b>TOTAL 135 PARKING</b>	<b>-\$ 575,000</b>
<b>136 CROSSING GUARDS</b>	
3192 CROSSING GUARD PROTECTION	
G-136-3192-3050 MATERIALS	1,600
G-136-3192-4040 CONSULTANTS	0
G-136-3192-4050 CONTRACTORS	218,880
G-136-3192-4100 SERVICES - OTHER	0
G-136-3192-9030 EQUIPMENT PURCHASES	5,000
<b>TOTAL 136 CROSSING GUARDS</b>	<b>\$ 225,480</b>
<b>139 GENERAL GOVERNMENT</b>	
1240 TAXES - INTEREST, SUPPS, ADJUSTMENTS	
G-139-1240-1045 SUPPLEMENTARIES	-1,000,000
G-139-1240-1510 PENALTIES AND INTEREST ON TAXES	-402,000
G-139-1240-5050 PROPERTY TAX ADJUSTMENTS	1,000,000
TOTAL 1240 TAXES - INTEREST, SUPPS, ADJUST	-402,000

	<b>2020 BUDGET</b>
1241 DEBT SERVICING	
G-139-1241-5030 INTEREST ON LONG TERM DEBT	507,490
G-139-1241-5035 PRINCIPAL REPAYMENT LONG TERM DEBT	1,497,840
TOTAL 1241 DEBT SERVICING	2,005,330
1242 CASH MANAGEMENT	
G-139-1242-1560 INVESTMENT AND INTEREST INCOME	-320,520
G-139-1242-5010 BANK, OPER LOAN INTEREST, COLLECT & CARD CHGS	0
TOTAL 1242 CASH MANAGEMENT	-320,520
1244 PROVINCIAL OFFENCES ACT	
G-139-1244-1250 POA REVENUE	-151,030
G-139-1244-5010 BANK, COLLECTION & CREDIT CARD CHARGES	16,600
TOTAL 1244 PROVINCIAL OFFENCES ACT	-134,430
1248 OTHER FINANCIAL SERVICES	
G-139-1248-1770 MISC. OTHER REVENUE	-14,130
G-139-1248-1900 INTERFUNCTIONAL TRANSFERS	-111,960
G-139-1248-4080 INSURANCE PREMIUMS	606,920
G-139-1248-4081 INSURANCE CLAIMS - ADJUSTER FEES	8,000
G-139-1248-4085 INSURANCE CLAIMS	216,000
G-139-1248-4090 LEGAL	90,000
G-139-1248-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	46,500
G-139-1248-7810 TRANSFER TO RESERVES	550,000
TOTAL 1248 OTHER FINANCIAL SERVICES	1,391,330
<b>TOTAL 139 GENERAL GOVERNMENT</b>	<b>\$ 2,539,710</b>
<b>513 INDUSTRIAL LAND SERVICING</b>	
5130 ADMINISTRATION	
G-513-5130-1750 LAND SALES	-2,390,000
G-513-5130-1820 CONTRIBUTION FROM RESERVE FUND	-400,540
G-513-5130-5030 INTEREST ON LONG TERM DEBT	68,800
G-513-5130-5035 PRINCIPAL ON LONG TERM DEBT	331,740
G-513-5130-7820 TRANSFER TO RESERVE FUND	2,390,000
<b>TOTAL 513 INDUSTRIAL LAND SERVICING</b>	<b>\$0</b>
<b>810 REQUISITIONS FROM OTHERS</b>	
1142 PROPERTY ASSESSMENT SERVICES	
G-810-1142-6030 MUNICIPAL PROPERTY ASSESSMENT CORP	420,690
TOTAL 1142 PROPERTY ASSESSMENT SERVICES	420,690
5100 PERTH DISTRICT HEALTH UNIT	
G-810-5100-6035 EXTERNAL AGENCIES	717,540
TOTAL 5100 PERTH DISTRICT HEALTH UNIT	717,540
5300 AMBULANCE SERVICES	
G-810-5300-6035 EXTERNAL AGENCIES	2,705,600
TOTAL 5300 AMBULANCE SERVICES	2,705,600
6200 SPRUCE LODGE	
G-810-6200-6035 EXTERNAL AGENCIES	534,870
TOTAL 6200 SPRUCE LODGE	534,870



	<b>2020 BUDGET</b>
7500 STRATFORD/PERTH ARCHIVES	
G-810-7500-6035 EXTERNAL AGENCIES	330,730
TOTAL 7500 STRATFORD/PERTH ARCHIVES	330,730
7504 STRATFORD PERTH MUSEUM	
G-810-7504-6035 EXTERNAL AGENCIES	150,600
TOTAL 7504 STRATFORD PERTH MUSEUM	150,600
8217 STRATFORD TOURISM ALLIANCE	
G-810-8217-6035 EXTERNAL AGENCIES	560,000
G-810-8217-7900 INTERFUNCTIONAL TRANSFER	49,520
TOTAL 8217 STRATFORD TOURISM ALLIANCE	609,520
8219 ANNEXATION AGREEMENT	
G-810-8219-6035 EXTERNAL AGENCIES	816,000
TOTAL 8219 ANNEXATION AGREEMENT	816,000
8221 COUNTY ROADS AGREEMENT	
G-810-8221-6035 EXTERNAL AGENCIES	1,928,830
TOTAL 8221 COUNTY ROADS AGREEMENT	1,928,830
8222 STRATFORD ECONOMIC ENTERPRISE DEVELOPMENT CORP	
G-810-8222-6035 EXTERNAL AGENCIES	622,620
TOTAL 8222 SEED CO	622,620
<b>TOTAL 810 REQUISITIONS FROM OTHERS</b>	<b>\$ 8,837,000</b>
<b>820 COMMITTEES OF COUNCIL</b>	
7260 ACTIVE TRANSPORTATION	
G-820-7260-1120 CANADA GRANT - GREEN COMMUNITIES	-35,000
G-820-7260-2100 FULL TIME SALARIES & WAGES	30,610
G-820-7260-2110 PART TIME SALARIES & WAGES	5,000
G-820-7260-2500 FULL TIME BENEFITS	2,960
G-820-7260-2510 PART TIME BENEFITS	1,480
G-820-7260-3050 MATERIALS	8,000
G-820-7260-3070 OFFICE SUPPLIES & PAPER	450
G-820-7260-4130 TOWN CRIER	450
G-820-7260-4160 SPECIAL PROJECTS	4,390
TOTAL 7260 ACTIVE TRANSPORTATION	18,340
7502 HERITAGE STRATFORD	
G-820-7502-2110 PART TIME SALARIES & WAGES	5,060
G-820-7502-2510 PART TIME BENEFITS	1,510
G-820-7502-3050 MATERIALS	11,730
G-820-7502-3070 OFFICE SUPPLIES & PAPER	450
G-820-7502-4130 TOWN CRIER	450
TOTAL 7502 HERITAGE STRATFORD	19,200
7508 SHARED SERVICES COMMITTEE	
G-820-7508-2110 PART TIME SALARIES & WAGES	290
G-820-7508-2510 PART TIME BENEFITS	90
TOTAL 7508 SHARED SERVICES COMMITTEE	380

	<b>2020 BUDGET</b>
7514 ACCESSIBILITY ADVISORY COMMITTEE	
G-820-7514-2110 PART TIME SLARIES & WAGES	4,660
G-820-7514-2510 PART TIME BENEFITS	1,390
G-820-7514-3050 MATERIALS	2,520
G-820-7514-3070 OFFICE SUPPLIES & PAPER	450
G-820-7514-4130 TOWN CRIER	450
TOTAL 7514 ACCESSIBILITY ADVISORY COMMITTEE	9,470
7516 ENVIRONMENTAL STUDY COMMITTEE	
G-820-7516-2110 PART TIME SALARIES & WAGES	4,400
G-820-7516-2510 PART TIME BENEFITS	1,310
G-820-7516-3050 MATERIALS	17,500
G-820-7516-3070 OFFICE SUPPLIES & PAPER	450
G-820-7516-4130 TOWN CRIER	450
TOTAL 7516 ENVIRONMENTAL STUDY COMMITTEE	24,110
7517 STFD YOUTH ADVISORY COMMITTEE	
G-820-7517-3050 MATERIALS	1,600
TOTAL 7517 STFD YOUTH ADVISORY COMMITTEE	1,600
7521 STFD TOWN & GOWN COMMITTEE	
G-820-7521-2110 PART TIME SALARIES & WAGES	3,710
G-820-7521-2510 PART TIME BENEFITS	1,100
G-820-7521-3050 MATERIALS	3,870
G-820-7521-3070 OFFICE SUPPLIES & PAPER	450
G-820-7521-4130 TOWN CRIER	450
TOTAL 7521 STFD TOWN & GOWN COMMITTEE	9,580
7536 STRATFORDS OF THE WORLD	
G-820-7536-1405 REGISTRATION REVENUE	-26,000
G-820-7536-1810 CONTRIBUTION FROM RESERVES	-7,340
G-820-7536-2110 PART TIME SALARIES & WAGES	1,870
G-820-7536-2510 PART TIME BENEFITS	560
G-820-7536-3070 OFFICE SUPPLIES & PAPER	300
G-820-7536-4130 TOWN CRIER	300
G-820-7536-4167 HOSTED CONFERENCES	43,000
TOTAL 7536 STRATFORDS OF THE WORLD	12,690
8252 COMMUNITIES IN BLOOM	
G-820-8252-1810 CONTRIBUTION FROM RESERVES	-6,360
G-820-8252-2110 PART TIME SALARIES & WAGES	4,460
G-820-8252-2510 PART TIME BENEFITS	1,330
G-820-8252-3050 MATERIALS	9,000
G-820-8252-3070 OFFICE SUPPLIES & PAPER	450
G-820-8252-4020 SERVICE CONTRACTS	700
G-820-8252-4130 TOWN CRIER	450
TOTAL 8252 COMMUNITIES IN BLOOM	10,030
<b>TOTAL 820 COMMITTEES OF COUNCIL</b>	<b>\$ 105,400</b>

	<b>2020 BUDGET</b>
<b>872 COMMUNITY SUPPORT &amp; GRANTS</b>	
G-872-7643-6010 MULTI YEAR GRANTS	327,800
G-872-7644-6010 ANNUAL GRANTS	233,070
G-872-7645-6010 FEE WAIVERS	343,180
<b>TOTAL 872 COMMUNITY SUPPORT &amp; GRANTS</b>	<b>\$ 904,050</b>
<b>INFRASTRUCTURE &amp; DEVELOPMENT SERVICES</b>	
<b>141 CITY BUILDINGS</b>	
1250 ADMINISTRATION-CITY BUILDINGS	
G-141-1250-2100 FULL TIME SALARIES	327,520
G-141-1250-2110 PART TIME SALARIES	41,600
G-141-1250-2500 FULL TIME BENEFITS	94,600
G-141-1250-2510 PART TIME BENEFITS	6,440
G-141-1250-7820 TRANSFER TO RESERVE FUNDS	220,000
TOTAL 1250 ADMINISTRATION-CITY BUILDINGS	690,160
1255 CITY HALL	
G-141-1255-1470 RENTALS AND LEASES	-18,000
G-141-1255-3030 HEAT	12,000
G-141-1255-3040 HYDRO	71,500
G-141-1255-3045 WATER / SEWAGE	5,200
G-141-1255-3050 MATERIALS	13,570
G-141-1255-3170 UNIFORMS	600
G-141-1255-4050 CONTRACTORS	5,430
G-141-1255-4105 SNOW REMOVAL	10,000
G-141-1255-4107 BUILDING MAINTENANCE	55,000
G-141-1255-4120 TELEPHONE - CELL PHONES	2,820
G-141-1255-4142 TRAINING EXPENSES	750
TOTAL 1255 CITY HALL	158,870
1256 270 WATER ST- NORMAL SCHOOL	
G-141-1256-1470 RENTALS & LEASES	-85,000
G-141-1256-4107 BUILDING MAINTENANCE	30,000
G-141-1256-7820 TRANSFER TO RESERVE FUNDS	50,000
G-141-1256-9060 FACILITIES/BUILDINGS	5,000
TOTAL 1256 270 WATER ST- NORMAL SCHOOL	0
1257 MARKET SQUARE	
G-141-1257-3045 WATER/SEWER	5,000
G-141-1257-3050 MATERIALS	250
G-141-1257-4105 MARKET SQUARE- SNOW REMOVAL	4,500
G-141-1257-4107 BUILDING MAINTENANCE/CUSTODIAL	2,000
TOTAL 1257 MARKET SQUARE	11,750
1266 82 ERIE ST	
G-141-1266-1470 RENTALS AND LEASES REVENUE	-340,000
G-141-1266-1900 INTERFUNCTIONAL TRANSFERS	-21,500
G-141-1266-3030 HEAT	7,500
G-141-1266-3040 HYDRO	57,000
G-141-1266-3045 WATER / SEWAGE	1,700
G-141-1266-3050 MATERIALS	6,700
G-141-1266-3170 UNIFORMS	300
G-141-1266-3180 VEHICLE - FUEL	150
G-141-1266-3190 VEHICLE - REPAIRS & EXPENSES	1,100
G-141-1266-4105 SNOW REMOVAL	4,500

	<b>2020 BUDGET</b>
G-141-1266-4107 BUILDING MAINTENANCE	28,000
G-141-1266-4142 TRAINING EXPENSES	1,020
G-141-1266-9060 FACILITIES/BUILDINGS	8,000
TOTAL 1266 82 ERIE ST	-245,530
2230 ADMINISTRATION OF JUSTICE BLDG	
G-141-2230-1470 RENTALS AND LEASES - JUSTICE BUILDING	-240,140
G-141-2230-2100 FULL TIME SALARIES & WAGES	132,030
G-141-2230-2500 FULL TIME BENEFITS	34,360
G-141-2230-3030 HEAT	9,300
G-141-2230-3040 HYDRO	63,000
G-141-2230-3045 WATER / SEWAGE	2,880
G-141-2230-3050 MATERIALS	9,600
G-141-2230-3170 UNIFORMS	600
G-141-2230-4105 SNOW REMOVAL	6,000
G-141-2230-4107 BUILDING MAINTENANCE	50,000
G-141-2230-4142 TRAINING EXPENSES	250
G-141-2230-9030 EQUIPMENT PURCHASES	1,500
G-141-2230-9060 FACILITIES/ BUILDINGS	5,000
TOTAL 2230 ADMINISTRATION OF JUSTICE BLDG	74,380
6390 ANNE HATHAWAY DAY CARE BLDG	
G-141-6390-4107 BUILDING MAINTENANCE	2,500
TOTAL 6390 ANNE HATHAWAY BLDG	2,500
8216 47 DOWNIE STREET	
G-141-8216-1900 INTERFUNCTIONAL	-49,520
G-141-8216-3030 HEAT	3,260
G-141-8216-3040 HYDRO	4,700
G-141-8216-3045 WATER / SEWAGE	650
G-141-8216-3050 MATERIALS	1,500
G-141-8216-4105 SNOW REMOVAL	3,000
G-141-8216-4107 BUILDING MAINTENANCE	30,000
G-141-8216-4142 TRAINING EXPENSES	250
G-141-8216-9060 FACILITIES/BUILDINGS	5,000
TOTAL 8216 47 DOWNIE STREET	-1,160
8290 246 RAILWAY AVE	
G-141-8290-3040 HYDRO	400
G-141-8290-4107 BUILDING MAINTENANCE	<b>\$ 1,000</b>
TOTAL 8290 246 RAILWAY AVE	1400
8292 LIBRARY	
G-141-8292-4105 SNOW REMOVAL	9,000
G-141-8292-4107 BUILDING MAINTENANCE	25,000
G-141-8292-4120 TELEPHONE - CELL PHONES	0
G-141-8292-7820 TRANSFER TO RESERVE FUNDS	0
G-141-8292-9060 FACILITIES/BUILDINGS	9,000
TOTAL 8292 LIBRARY	43,000
<b>TOTAL 141 CITY BUILDINGS</b>	<b>\$ 735,370</b>
<b>251 DEVELOPMENT SERVICES</b>	
2400 BUILDING INSPECTION ADMINISTRATION	
G-251-2400-1325 ZONING INFO LETTERS	-4,500
G-251-2400-1440 BUILDING PERMITS	-731,750
G-251-2400-1810 CONTRIBUTIONS FROM RESERVES	-151,240
G-251-2400-2100 FULL TIME SALARIES & WAGES	456,580
G-251-2400-2110 PART TIME SALARIES & WAGES	17,470

	<b>2020 BUDGET</b>
G-251-2400-2500 FULL TIME BENEFITS	130,950
G-251-2400-2510 PART TIME BENEFITS	1,460
G-251-2400-3050 MATERIALS	6,200
G-251-2400-3090 PHOTOCOPIER EXPENSE	2,000
G-251-2400-3100 POSTAGE	1,500
G-251-2400-3180 VEHICLE - FUEL	1,800
G-251-2400-3190 VEHICLE REPAIR & EXPENSE	2,800
G-251-2400-4010 ADVERTISING	1,600
G-251-2400-4040 CONSULTANTS	40,000
G-251-2400-4050 CONTRACTORS - CLEAN UP	1,500
G-251-2400-4090 LEGAL	45,000
G-251-2400-4095 SUPPORT & MAINTENANCE CONTRACTS	45,000
G-251-2400-4097 MEMBERSHIPS	4,600
G-251-2400-4110 TELEPHONE	6,200
G-251-2400-4120 TELEPHONE - CELL PHONES	4,080
G-251-2400-4140 TRAINING - REGISTRATION	22,000
G-251-2400-5010 COLLECTIONS & BANK CHARGES	1,500
G-251-2400-7900 INTERFUNCTIONAL TRANSFERS	95,250
TOTAL 2400 BUILDING INSPECTION ADMINISTRATION	0
2406 BY-LAW ENFORCEMENT	
G-251-2406-1325 BYLAW -LETTERS OF CONFORMITY	-3,000
G-251-2406-1405 BY-LAW -SIGN & POOL PERMITS	-20,000
G-251-2406-1440 BY-LAW - TRADE LICENSES	-19,000
G-251-2406-1445 BY-LAW- BED & BREAKFAST LICENSES	-31,000
G-251-2406-1900 REVENUE TRANSFER FROM WATER	-52,070
G-251-2406-2100 FULL TIME SALARIES	140,660
G-251-2406-2500 FULL TIME BENEFITS	38,810
G-251-2406-3050 MATERIALS	4,500
G-251-2406-3090 PHOTOCOPIER	1,650
G-251-2406-3100 POSTAGE	1,500
G-251-2406-4050 CONTRACTORS - CLEAN UP	5,500
G-251-2406-4097 MEMBERSHIPS	650
G-251-2406-4110 TELEPHONE - BASIC	1,380
G-251-2406-4120 TELEPHONE - CELL PHONES	1,800
G-251-2406-4140 TRAINING	4,000
G-251-2406-7820 TRANSFER TO RESERVE FUND	3,500
TOTAL 2406 BY-LAW ENFORCEMENT	78,880
8110 PLANNING AND ZONING	
G-251-8110-1325 ZONING INFORMATION REPORTS	-1,700
G-251-8110-1375 SITE PLAN AGREEMENT REVENUE	-66,650
G-251-8110-1405 SUBDIVISION/CONDO APPLICATION FEES	-36,000
G-251-8110-1420 ZONING APPLICATION FEES	-21,750
G-251-8110-1430 PART LOT CONTROL FEES	-1,500
G-251-8110-1447 OFFICIAL PLAN AMENDMENTS	-7,310
G-251-8110-1610 PUBLICATION SALES	-200
G-251-8110-2100 FULL TIME SALARIES	272,480
G-251-8110-2110 PART TIME SALARIES	41,600
G-251-8110-2500 FULL TIME BENEFITS	72,810
G-251-8110-2510 PART TIME BENEFITS	12,060
G-251-8110-3050 MATERIALS	2,630
G-251-8110-3090 PHOTOCOPIER	920
G-251-8110-3100 POSTAGE	1,020
G-251-8110-4040 CONSULTANTS	10,400
G-251-8110-4060 COURIER/FREIGHT	50
G-251-8110-4097 MEMBERSHIPS	2,570
G-251-8110-4110 TELEPHONE	2,750
G-251-8110-4120 TELEPHONE - CELL PHONES	900
G-251-8110-4140 TRAINING	6,000

	<b>2020 BUDGET</b>
G-251-8110-5010 COLLECTIONS AND BANK CHARGES	990
G-251-8110-5030 INTEREST ON LONG TERM DEBT	70
G-251-8110-5035 PRINCIPAL ON LONG TERM DEBT	1,620
G-251-8110-7810 TRANSFER TO RESERVE	10,000
TOTAL 8110 PLANNING AND ZONING	303,760
8116 COMMITTEE OF ADJUSTMENT	
G-251-8116-1405 APPLICATION FEES	-45,000
G-251-8116-3050 MATERIALS	2,425
G-251-8116-3090 PHOTOCOPIER	1,125
G-251-8116-3100 POSTAGE	900
TOTAL 8116 COMMITTEE OF ADJUSTMENT	-40,550
<b>TOTAL 251 DEVELOPMENT SERVICES</b>	<b>\$ 342,090</b>
<b>310 ENGINEERING</b>	
3000 ENGINEERING ADMIN	
G-310-3000-1360 SERVICE CHARGE REVENUE	-20,000
G-310-3000-1365 APPLICATION REVIEW REVENUE	-4,000
G-310-3000-1610 SALES	-250
G-310-3000-1770 RECOVERABLES	-695,000
G-310-3000-1810 CONTRIBUTION FROM RESERVES	-60,000
G-310-3000-1900 INTERFUNCTIONAL TRANSFERS	-183,100
G-310-3000-2100 FULL TIME SALARIES & WAGES	1,397,880
G-310-3000-2110 PART TIME SALARIES & WAGES	22,930
G-310-3000-2500 FULL TIME BENEFITS	360,190
G-310-3000-2510 PART TIME BENEFITS	1,850
G-310-3000-2700 OTHER PAYROLL EXPENSES	1,600
G-310-3000-3010 CLOTHING	2,200
G-310-3000-3050 MATERIALS	3,000
G-310-3000-3070 OFFICE SUPPLIES & PAPER	3,100
G-310-3000-3090 PHOTOCOPIER EXPENSE	7,000
G-310-3000-3100 POSTAGE	300
G-310-3000-3110 PRINTING	700
G-310-3000-3120 MEALS & MEETING COSTS	400
G-310-3000-3130 PUBLICATIONS & SUBSCRIPTIONS	300
G-310-3000-4020 SERVICE CONTRACTS	31,000
G-310-3000-4060 COURIER/FREIGHT	100
G-310-3000-4095 SUPPORT & MAINTENANCE CONTRACTS	46,000
G-310-3000-4097 MEMBERSHIPS	6,590
G-310-3000-4110 TELEPHONE - BASIC	12,980
G-310-3000-4120 TELEPHONE - CELL PHONES	10,200
G-310-3000-4142 TRAINING - EXPENSES	21,500
G-310-3000-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-310-3000-5040 RENTAL OF MACHINERY & EQUIPMENT	1,000
G-310-3000-7820 TRANSFER TO RESERVE FUNDS	1,100
G-310-3000-9010 OFFICE EQUIPMENT AND FURNISHINGS	4,600
G-310-3000-9040 TOOLS & SMALL EQUIPMENT	1,000
<b>TOTAL 310 ENGINEERING</b>	<b>\$ 975,920</b>
<b>315 FLEET</b>	
3050 FLEET DIVISION ADMINISTRATION	
G-315-3050-1900 INTERFUNCTIONAL TRANSFERS	-48,000
G-315-3050-2100 FULL TIME SALARIES	88,630
G-315-3050-2500 FULL TIME BENEFITS	25,280
G-315-3050-2700 OTHER PAYROLL EXPENSES	500
G-315-3050-3010 CLOTHING	7,800

	<b>2020 BUDGET</b>
G-315-3050-3011 PERSONAL PROTECTIVE EQUIPMENT	1,050
G-315-3050-3050 MATERIALS	5,100
G-315-3050-3090 PHOTOCOPIER	300
G-315-3050-3180 FUEL	568,000
G-315-3050-3190 VEHICLES - REPAIRS & EXPENSES	478,650
G-315-3050-4050 CONTRACTORS	40,000
G-315-3050-4095 MAINTENANCE CONTRACT - GPS	60,000
G-315-3050-4097 MEMBERSHIPS	350
G-315-3050-4110 TELEPHONE	1,380
G-315-3050-4142 TRAINING - EXPENSES	2,500
G-315-3050-7820 TRANSFER TO RESERVE FUND	35,600
G-315-3050-9040 TOOLS AND SMALL EQUIPMENT	15,100
TOTAL 3050 FLEET DIVISION ADMINISTRATION	1,282,240
<b>3055 FLEET OPERATIONS</b>	
G-315-3055-2100 FULL TIME SALARIES & WAGES	478,670
G-315-3055-2110 PART TIME SALARIES & WAGES	22,420
G-315-3055-2500 FULL TIME BENEFITS	138,140
G-315-3055-2510 PART TIME BENEFITS	4,360
TOTAL 3055 FLEET OPERATIONS	643,590
<b>TOTAL 315 FLEET</b>	<b>\$ 1,925,830</b>
<b>320 ROADS</b>	
<b>3100 ROAD ADMINISTRATION</b>	
G-320-3100-1770 RECOVERABLES	-21,000
G-320-3100-1900 INTERFUNCTIONAL TRANSFER	-61,150
G-320-3100-2100 FULL TIME SALARIES & WAGES	284,670
G-320-3100-2110 PART TIME SALARIES & WAGES	32,950
G-320-3100-2500 FULL TIME BENEFITS	118,360
G-320-3100-2510 PART TIME BENEFITS	11,940
G-320-3100-2700 OTHER PAYROLL EXPENSES	4,100
G-320-3100-3010 CLOTHING	30,600
G-320-3100-3050 MATERIALS	20,300
G-320-3100-3070 OFFICE SUPPLIES & PAPER	1,200
G-320-3100-3090 PHOTOCOPIER EXPENSE	3,000
G-320-3100-3110 PRINTING	100
G-320-3100-3120 MEALS AND MEETING COSTS	250
G-320-3100-3190 VEHICLE - REPAIRS & EXPENSES	3,000
G-320-3100-4050 CONTRACTORS	1,000
G-320-3100-4097 MEMBERSHIPS	1,140
G-320-3100-4110 TELEPHONE - BASIC	2,750
G-320-3100-4120 TELEPHONE - CELL PHONES	6,660
G-320-3100-4142 TRAINING - EXPENSES	15,250
G-320-3100-5030 INTEREST ON LONG TERM DEBT	47,970
G-320-3100-5035 PRINCIPAL ON LONG TERM DEBT	493,920
G-320-3100-7820 TRANSFER TO RESERVE FUNDS	1,308,000
G-320-3100-9010 OFFICE EQUIPMENT AND FURNISHINGS	2,000
G-320-3100-9040 TOOLS & SMALL EQUIPMENT	20,000
TOTAL 3100 ROAD ADMINISTRATION	2,327,010
<b>3125 ROAD OPERATIONS</b>	
G-320-3125-1405 USER FEES	-2,000
G-320-3125-1770 RECOVERABLES	-43,000
G-320-3125-1900 INTERFUNCTIONAL TRANSFERS	-246,860
G-320-3125-2100 FULL TIME SALARIES & WAGES	1,389,030
G-320-3125-2500 FULL TIME BENEFITS	374,590
G-320-3125-3030 HEAT	12,000
G-320-3125-3040 HYDRO	21,000

	<b>2020 BUDGET</b>
G-320-3125-3045 WATER / SEWAGE	2,700
G-320-3125-3050 MATERIALS	140,000
G-320-3125-3140 R & M - BUILDINGS & EQUIPMENT (EXCLUDES VEHICLES)	20,000
G-320-3125-4020 SERVICE CONTRACTS	22,000
G-320-3125-4050 CONTRACTORS	67,000
G-320-3125-4060 COURIER/FREIGHT	100
G-320-3125-7820 TRANSFER TO RESERVE FUNDS	357,000
TOTAL 3125 ROAD OPERATIONS	2,113,560
<b>3150 ROAD WINTER</b>	
G-320-3150-1900 INTERFUNCTIONAL TRANSFERS	-66,000
G-320-3150-3040 HYDRO	4,300
G-320-3150-3050 MATERIALS	300,000
G-320-3150-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	2,000
G-320-3150-4010 ADVERTISING	200
G-320-3150-4020 SERVICE CONTRACTS	54,600
G-320-3150-4050 CONTRACTORS	225,000
G-320-3150-4095 MAINTENANCE CONTRACTS	5,000
G-320-3150-5040 RENTAL OF MACHINERY & EQUIPMENT	20,000
TOTAL 3150 ROAD WINTER	545,100
<b>3175 RAILWAY CROSSINGS</b>	
G-320-3175-4095 MAINTENANCE CONTRACTS	59,350
TOTAL 3175 RAILWAY CROSSINGS	59,350
<b>3500 STREET LIGHTS</b>	
G-320-3500-1770 RECOVERABLES	-1,500
G-320-3500-3040 HYDRO	230,000
G-320-3500-4020 SERVICE CONTRACTS	123,000
G-320-3500-7820 TRANSFER TO RESERVE FUNDS	110,000
TOTAL 3500 STREET LIGHTS	461,500
<b>3510 ANIMAL CONTROL</b>	
G-320-3510-4050 CONTRACTORS- ANIMAL CONTROL	123,300
TOTAL 3510 ANIMAL CONTROL	123,300
<b>TOTAL 320 ROADS</b>	<b>\$ 5,629,820</b>
<b>340 STORM</b>	
<b>4200 STORM ADMINISTRATION</b>	
G-340-4200-3040 HYDRO	3,000
G-340-4200-5030 INTEREST ON LONG TERM DEBT	211,370
G-340-4200-5035 PRINCIPAL ON LONG TERM DEBT	1,068,960
G-340-4200-7820 TRANSFER TO RESERVE FUND	1,588,000
G-340-4200-9040 SMALL TOOLS & EQUIPMENT	200
TOTAL 4200 STORM ADMINISTRATION	2,871,530
<b>4225 STORM TREATMENT</b>	
G-340-4225-1770 RECOVERABLES	-15,000
G-340-4225-3050 MATERIALS	18,000
G-340-4225-4020 SERVICE CONTRACTS	3,000
G-340-4225-4050 CONTRACTORS	108,000
G-340-4225-4100 SERVICES - OTHER	0
G-340-4225-5040 RENTAL OF MACHINERY & EQUIPMENT	1,500
G-340-4225-7850 CITY OWNED RENTAL EXPENSE	8,500
G-340-4225-7900 INTERFUNCTIONAL TRANSFER	59,160
TOTAL 4225 STORM TREATMENT	183,160



	<b>2020 BUDGET</b>
4250 STORM COLLECTION	
G-340-4250-3050 MATERIALS	15,000
G-340-4250-4020 SERVICE CONTRACTS	10,000
G-340-4250-4050 CONTRACTORS	50,000
G-340-4250-7850 CITY OWNED RENTAL EXPENSE	20,000
G-340-4250-7900 INTERFUNCTIONAL TRANSFER	24,050
TOTAL 4250 STORM COLLECTION	119,050
<b>TOTAL 340 STORM</b>	<b>\$ 3,173,740</b>
<b>711 PARKS</b>	
7100 PARKS OPERATIONS	
G-711-7100-1470 RENTALS AND LEASES	-140,000
G-711-7100-1570 DONATIONS	-8,000
G-711-7100-1770 RECOVERABLES	-5,300
G-711-7100-2100 FULL TIME SALARIES & WAGES	770,590
G-711-7100-2110 PART TIME SALARIES & WAGES	344,430
G-711-7100-2500 FULL TIME BENEFITS	217,990
G-711-7100-2510 PART TIME BENEFITS	34,740
G-711-7100-3010 CLOTHING	2,000
G-711-7100-3030 HEAT	6,000
G-711-7100-3040 HYDRO	25,000
G-711-7100-3045 WATER / SEWAGE	23,000
G-711-7100-3050 MATERIALS	100,000
G-711-7100-3053 PLANT MATERIALS	100,000
G-711-7100-3070 OFFICE SUPPLIES & PAPER	100
G-711-7100-3090 PHOTOCOPIER EXPENSE	2,000
G-711-7100-3100 POSTAGE	500
G-711-7100-3140 REPAIRS & MAINTENANCE BLDGS & EQUIPMENT	6,000
G-711-7100-3180 VEHICLE - FUEL	3,000
G-711-7100-3190 VEHICLE-REPAIRS AND MAINTENANCE	10,000
G-711-7100-4036 CONFERENCES- EXPENSES	1,500
G-711-7100-4040 CONSULTANTS	3,000
G-711-7100-4045 PARKS- SWAN CARE	4,000
G-711-7100-4050 CONTRACTORS	58,000
G-711-7100-4095 MAINTENANCE CONTRACTS	120,000
G-711-7100-4097 MEMBERSHIPS	1,000
G-711-7100-4106 LAWN MAINTENANCE	317,000
G-711-7100-4107 BUILDING MAINTENANCE	6,000
G-711-7100-4120 TELEPHONE - CELL PHONES	4,980
G-711-7100-4140 TRAINING/SAFETY	11,000
G-711-7100-4155 FACILITY IMPROVEMENTS	30,000
G-711-7100-7820 TRANSFER TO RESERVE FUNDS	100,000
TOTAL 7100 PARKS OPERATIONS	2,148,530
8400 FORESTRY	
G-711-8400-1405 USER FEES INCL TREE PLANTING REVENUE	-25,000
G-711-8400-1570 DONATIONS	-8,000
G-711-8400-1770 RECOVERABLES	-100,000
G-711-8400-2100 FULL TIME SALARIES & WAGES	69,940
G-711-8400-2110 PART TIME SALARIES & WAGES	11,100
G-711-8400-2500 FULL TIME BENEFITS	19,160
G-711-8400-2510 PART TIME BENEFITS	980
G-711-8400-3050 MATERIALS	75,000
G-711-8400-4095 MAINTENANCE CONTRACTS	285,000
TOTAL 8400 FORESTRY	328,180
<b>TOTAL 711 PARKS</b>	<b>\$ 2,476,710</b>

**2020  
BUDGET****721 RECREATION**

## 7200 RECREATION PROGRAMS

G-721-7200-1130 ONTARIO GRANTS	-47,700
G-721-7200-1330 ADVERTISING REVENUE	-35,000
G-721-7200-1350 REVENUE - RECREATION PROGRAMS	-182,500
G-721-7200-2100 FULL TIME SALARIES & WAGES	340,340
G-721-7200-2110 PART TIME SALARIES & WAGES	129,600
G-721-7200-2500 FULL TIME BENEFITS	100,550
G-721-7200-2510 PART TIME BENEFITS	10,810
G-721-7200-3030 HEAT	2,500
G-721-7200-3040 HYDRO	3,500
G-721-7200-3045 WATER/SEWAGE	500
G-721-7200-3050 MATERIALS	12,500
G-721-7200-3090 PHOTOCOPIER EXPENSE	4,000
G-721-7200-3120 MEAL & MEETING COSTS	1,500
G-721-7200-4010 ADVERTISING	39,000
G-721-7200-4040 CONSULTANTS	57,520
G-721-7200-4095 MAINTENANCE CONTRACTS	22,000
G-721-7200-4097 MEMBERSHIPS	2,500
G-721-7200-4120 TELEPHONE - CELL PHONES	4,620
G-721-7200-4142 TRAINING - EXPENSES	1,000
G-721-7200-4150 MILEAGE	1,000
G-721-7200-4164 SPECIAL EVENTS	40,600
G-721-7200-5045 RENT EXPENSE	46,870
TOTAL 7200 RECREATION PROGRAMS	555,710

**7300 RECREATION FACILITIES**

G-721-7300-1350 RECREATION PROGRAM REVENUE	-41,200
G-721-7300-1460 RECREATIONAL FACILITY RENTAL INCOME	-284,020
G-721-7300-1461 REVENUE- ICE RENTALS	-1,367,110
G-721-7300-1462 REVENUE- HALL RENTALS	-212,180
G-721-7300-1463 REVENUE - LIONS POOL	-144,200
G-721-7300-1770 RECOVERABLES	-296,960
G-721-7300-1810 CONTRIBUTION FROM RESERVE	-121,350
G-721-7300-2100 FULL TIME SALARIES & WAGES	1,228,720
G-721-7300-2110 PART TIME SALARIES & WAGES	494,630
G-721-7300-2500 FULL TIME BENEFITS	345,960
G-721-7300-2510 PART TIME BENEFITS	66,700
G-721-7300-3010 CLOTHING	17,500
G-721-7300-3030 HEAT	130,000
G-721-7300-3040 HYDRO	630,000
G-721-7300-3045 WATER/SEWAGE	130,000
G-721-7300-3050 MATERIALS	98,000
G-721-7300-3070 OFFICE SUPPLIES & PAPER	2,750
G-721-7300-3180 VEHICLE - FUEL	12,000
G-721-7300-3190 VEHICLE - REPAIRS AND MAINTENANCE	13,500
G-721-7300-4010 ADVERTISING	700
G-721-7300-4050 CONTRACTORS	110,000
G-721-7300-4095 MAINTENANCE CONTRACTS	230,000
G-721-7300-4107 BUILDING MAINTENANCE	342,500
G-721-7300-4110 TELEPHONE - BASIC	30,940
G-721-7300-4120 TELEPHONE- CELLULAR/AIRCARDS	6,780
G-721-7300-4124 CABLE/SATELLITE	3,300
G-721-7300-4140 TRAINING- REGISTRATION	4,300
G-721-7300-4142 TRAINING - EXPENSES	2,400
G-721-7300-4155 FACILITY IMPROVEMENTS	50,000

	<b>2020 BUDGET</b>
G-721-7300-5030 INTEREST ON LONG TERM DEBT	561,130
G-721-7300-5035 PRINCIPAL ON LONG TERM DEBT	1,017,140
G-721-7300-7820 TRANSFER TO RESERVE FUNDS	479,000
TOTAL 7300 RECREATION FACILITIES	3,540,930
<b>TOTAL 721 RECREATION</b>	<b>\$ 4,096,640</b>
<b>731 CEMETERY</b>	
5500 CEMETERY OPERATIONS	
G-731-5500-1470 RENTALS AND LEASES - BURIALS	-320,000
G-731-5500-1830 CONTRIBUTION FROM TRUST FUNDS	-65,000
G-731-5500-2100 FULL TIME SALARIES & WAGES	264,690
G-731-5500-2110 PART TIME SALARIES & WAGES	55,480
G-731-5500-2500 FULL TIME BENEFITS	74,660
G-731-5500-2510 PART TIME BENEFITS	5,070
G-731-5500-3010 CLOTHING	2,000
G-731-5500-3030 HEAT	3,800
G-731-5500-3040 HYDRO	8,500
G-731-5500-3045 WATER / SEWAGE	4,500
G-731-5500-3050 MATERIALS	30,000
G-731-5500-3070 OFFICE SUPPLIES & PAPER	500
G-731-5500-3090 PHOTOCOPIER EXPENSE	1,000
G-731-5500-3100 POSTAGE	300
G-731-5500-3140 R & M BUILDING & EQUIPMENT	8,000
G-731-5500-3180 VEHICLE -FUEL	20,000
G-731-5500-3190 VEHICLE REPAIRS, MAINTENANCE	16,000
G-731-5500-4050 CONTRACTORS	5,000
G-731-5500-4120 TELEPHONE - CELL PHONES	900
G-731-5500-5030 INTEREST ON LONG TERM DEBT	3,520
G-731-5500-5035 PRINCIPAL ON LONG TERM DEBT	27,990
G-731-5500-7820 TRANSFER TO RESERVE FUNDS	120,000
<b>TOTAL 731 CEMETERY</b>	<b>\$ 266,910</b>
<b>750 TRANSIT</b>	
3300 REGULAR TRANSIT OPERATING	
G-750-3300-1395 TRANSIT FARES	-115,000
G-750-3300-1470 TRANSIT BUS PASSES	-635,000
G-750-3300-1475 TRANSIT BUS TICKETS	-90,000
G-750-3300-2100 FULL TIME SALARIES & WAGES	1,184,440
G-750-3300-2110 PART TIME SALARIES & WAGES	439,030
G-750-3300-2500 FULL TIME BENEFITS	402,090
G-750-3300-2510 PART TIME BENEFITS	118,110
G-750-3300-2700 OTHER PAYROLL EXPENSES	6,500
G-750-3300-3010 CLOTHING	12,500
G-750-3300-3020 GOODS PURCHASED FOR RESALE	30,000
G-750-3300-3030 HEAT	18,500
G-750-3300-3040 HYDRO	30,000
G-750-3300-3045 WATER/SEWAGE	10,500
G-750-3300-3070 OFFICE SUPPLIES & PAPER	2,000
G-750-3300-3090 PHOTOCOPIER EXPENSE	1,800
G-750-3300-3100 POSTAGE	150
G-750-3300-3110 PRINTING	8,000
G-750-3300-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL VEHICLES)	14,500
G-750-3300-3170 UNIFORMS	3,850
G-750-3300-4010 ADVERTISING	1,000
G-750-3300-4020 SERVICE CONTRACTS	15,000
G-750-3300-4036 CONFERENCES - EXPENSES	1,500

	<b>2020 BUDGET</b>
G-750-3300-4038 CONFERENCE - MILEAGE/TRAVEL	250
G-750-3300-4060 COURIER/FREIGHT	7,000
G-750-3300-4097 MEMBERSHIPS	5,000
G-750-3300-4105 SNOW REMOVAL	75,000
G-750-3300-4107 BUILDING MAINTENANCE	10,000
G-750-3300-4120 TELEPHONE - CELL PHONES	3,660
G-750-3300-5030 INTEREST ON LONG TERM DEBT	32,320
G-750-3300-5035 PRINCIPAL ON LONG TERM DEBT	74,530
G-750-3300-7820 TRANSFER TO RESERVE FUND	180,000
<b>TOTAL 750 TRANSIT</b>	<b>\$ 1,847,230</b>
<b>751 PARALLEL TRANSIT</b>	
3350 PARALLEL TRANSIT	
G-751-3350-1395 TRANSIT FARES	-50,000
G-751-3350-2100 FULL TIME SALARIES & WAGES	151,610
G-751-3350-2110 PART TIME SALARIES & WAGES	147,370
G-751-3350-2500 FULL TIME BENEFITS	49,460
G-751-3350-2510 PART TIME BENEFITS	34,340
G-751-3350-2700 OTHER PAYROLL EXPENSES	1,500
G-751-3350-3010 CLOTHING	4,500
G-751-3350-3070 OFFICE SUPPLIES & PAPER	1,400
G-751-3350-3100 POSTAGE	200
G-751-3350-3110 PRINTING	500
G-751-3350-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL VEHICLES)	1,500
G-751-3350-4010 ADVERTISING	1,000
G-751-3350-4036 CONFERENCES - EXPENSES	1,500
G-751-3350-4097 MEMBERSHIPS	1,600
G-751-3350-4120 TELEPHONE - CELL PHONES	480
G-751-3350-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	300
G-751-3350-7820 TRANSFER TO RESERVE FUND	20,000
<b>TOTAL 751 PARALLEL TRANSIT</b>	<b>\$ 367,260</b>
<b>FIRE</b>	
<b>211 FIRE</b>	
2100 FIRE PROTECTION ADMINISTRATION	
G-211-2100-1405 USER FEES	-167,670
G-211-2100-2100 FULL TIME SALARIES & WAGES	5,776,100
G-211-2100-2500 FULL TIME BENEFITS	1,633,670
G-211-2100-3011 PERSONAL PROTECTIVE EQUIPMENT	20,000
G-211-2100-3030 HEAT	7,500
G-211-2100-3040 HYDRO	14,000
G-211-2100-3045 WATER/SEWAGE	2,000
G-211-2100-3050 MATERIALS	6,000
G-211-2100-3052 MATERIALS -EMERGENCY MANAGEMENT	5,000
G-211-2100-3070 OFFICE SUPPLIES & PAPER	3,000
G-211-2100-3090 PHOTOCOPIER EXPENSE	5,000
G-211-2100-3100 POSTAGE	500
G-211-2100-3110 PRINTING	1,000
G-211-2100-3120 MEETING COSTS	1,000
G-211-2100-3130 PUBLICATIONS & SUBSCRIPTIONS	1,000
G-211-2100-3140 REPAIR & MAINTENANCE - BUILDING & EQUIPMENT	10,000
G-211-2100-3170 UNIFORMS	20,000
G-211-2100-3180 VEHICLES- FUEL	25,000
G-211-2100-3190 VEHICLES - REPAIRS & MAINTENANCE	50,000
G-211-2100-4010 ADVERTISING	1,700

	<b>2020 BUDGET</b>
G-211-2100-4020 SERVICE CONTRACTS	25,200
G-211-2100-4036 CONFERENCES - EXPENSES	5,000
G-211-2100-4050 CONTRACTORS	15,000
G-211-2100-4097 MEMBERSHIPS	3,500
G-211-2100-4105 SNOW REMOVAL	4,000
G-211-2100-4110 TELEPHONE - BASIC	18,120
G-211-2100-4120 CELL PHONES	5,400
G-211-2100-4142 TRAINING - EXPENSES	20,000
G-211-2100-4155 FACILITY IMPROVEMENTS	4,000
G-211-2100-4164 SPECIAL EVENTS	5,000
G-211-2100-5065 PROVINCIAL PROGRAMS	5,000
G-211-2100-7820 TRANSFER TO RESERVE FUNDS	100,000
G-211-2100-9010 OFFICE EQUIPMENT & FURNISHINGS	1,000
G-211-2100-9030 EQUIPMENT PURCHASES	10,000
G-211-2100-9040 TOOLS & SMALL EQUIPMENT	10,000
<b>TOTAL 211 FIRE</b>	<b>\$ 7,646,020</b>
<b>512 STRATFORD MUNICIPAL AIRPORT</b>	
3602 AIRPORT ADMINISTRATION	
G-512-3602-1335 PARKING REVENUE	-16,320
G-512-3602-1405 USER FEES	-2,200
G-512-3602-1450 FARM LAND LEASE REVENUE	-12,000
G-512-3602-1470 RENTALS & LEASES	-43,800
G-512-3602-1610 SALES	-185,325
G-512-3602-3020 GOODS PURCHASED FOR RESALE	143,650
G-512-3602-3030 HEAT	5,000
G-512-3602-3040 HYDRO	10,000
G-512-3602-3100 POSTAGE	100
G-512-3602-3140 R&M- BUILDINGS & EQUIPMENT	17,000
G-512-3602-3180 VEHICLE - FUEL	2,000
G-512-3602-3190 VEHICLE - REPAIRS & EXPENSES	2,200
G-512-3602-4010 ADVERTISING	500
G-512-3602-4020 SERVICE CONTRACTS	85,000
G-512-3602-4040 CONSULTANTS	5,000
G-512-3602-4050 CONTRACTORS	37,800
G-512-3602-4080 INSURANCE	4,900
G-512-3602-4092 PROPERTY TAXES	15,000
G-512-3602-4097 MEMBERSHIPS	1,700
G-512-3602-4105 SNOW REMOVAL	10,500
G-512-3602-4108 TREE TRIMMING	10,000
G-512-3602-4110 TELEPHONE - BASIC	1,800
G-512-3602-4125 INTERNET	725
G-512-3602-4155 FACILITY IMPROVEMENTS	5,000
G-512-3602-7820 TRANSFER TO RESERVE FUNDS	80,000
<b>TOTAL 512 STRATFORD MUNICIPAL AIRPORT</b>	<b>\$ 178,230</b>
<b>SOCIAL SERVICES</b>	
<b>610 SOCIAL SERVICES ADMINISTRATION</b>	
6100 SOCIAL SERVICES ADMINISTRATION	
G-610-6100-1900 INTERFUNCTIONAL TRANSFER	-1,696,840
G-610-6100-2100 FULL TIME SALARIES & WAGES	625,420
G-610-6100-2500 FULL TIME BENEFITS	178,150
G-610-6100-2700 OTHER PAYROLL EXPENSES	250
G-610-6100-3070 OFFICE SUPPLIES & PAPER	20,000
G-610-6100-3090 PHOTOCOPIER EXPENSE	16,000

	<b>2020 BUDGET</b>
G-610-6100-3100 POSTAGE	30,000
G-610-6100-3110 PRINTING	1,000
G-610-6100-3120 MEETING COSTS	1,000
G-610-6100-3130 PUBLICATIONS & SUBSCRIPTIONS	400
G-610-6100-4036 CONFERENCES - EXPENSES	7,000
G-610-6100-4097 MEMBERSHIPS	10,000
G-610-6100-4110 TELEPHONE - BASIC	28,220
G-610-6100-4120 TELEPHONE - CELL PHONES	1,800
G-610-6100-4142 TRAINING - EXPENSES	10,000
G-610-6100-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,300
G-610-6100-5045 RENT	340,000
G-610-6100-7900 INTERFUNCTIONAL TRANSFER	410,300
G-610-6100-9010 OFFICE EQUIPMENT	15,000
<b>TOTAL 610 SOCIAL SERVICES ADMINISTRATION</b>	<b>\$0</b>
<b>611 ONTARIO WORKS</b>	
6111 SOCIAL SERVICES ADMINISTRATION	
G-611-6111-1130 ONTARIO GRANTS	-1,048,300
G-611-6111-1210 OTHER MUNICIPALITIES - PERTH	-526,520
G-611-6111-1220 OTHER MUNICIPALITIES - ST. MARYS	-86,730
G-611-6111-2100 FULL TIME SALARIES & WAGES	1,023,840
G-611-6111-2500 FULL TIME BENEFITS	308,810
G-611-6111-2700 OTHER PAYROLL EXPENSES	500
G-611-6111-3070 OFFICE SUPPLIES & PAPER	5,000
G-611-6111-3110 PRINTING	1,000
G-611-6111-3120 MEALS & MEETING COSTS	1,000
G-611-6111-4010 ADVERTISING	300
G-611-6111-4030 SOCIAL SERVICES-AUDIT	2,000
G-611-6111-4036 CONFERENCES - EXPENSES	3,000
G-611-6111-4060 COURIER/FREIGHT	200
G-611-6111-4090 LEGAL	1,000
G-611-6111-4120 TELEPHONE - CELL PHONES	4,080
G-611-6111-4142 TRAINING - EXPENSES	15,000
G-611-6111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	10,000
G-611-6111-7900 ADMINISTRATION CHARGE	722,450
TOTAL 6111 SOCIAL SERVICES ADMINISTRATION	436,630
6121 ONTARIO WORKS - STRATFORD	
G-611-6121-1130 ONTARIO GRANTS	-2,610,000
G-611-6121-6020 SOCIAL ASSISTANCE PAYMENTS	2,610,000
TOTAL 6121 ONTARIO WORKS - STRATFORD	0
6122 ONTARIO WORKS - PERTH	
G-611-6122-1130 ONTARIO GRANTS	-2,730,000
G-611-6122-6020 SOCIAL ASSISTANCE PAYMENTS	2,730,000
TOTAL 6122 ONTARIO WORKS - PERTH	0
6123 ONTARIO WORKS - ST MARYS	
G-611-6123-1130 ONTARIO GRANTS	-530,000
G-611-6123-6020 SOCIAL ASSISTANCE PAYMENTS	530,000
TOTAL 6123 ONTARIO WORKS - ST MARYS	0

	<b>2020 BUDGET</b>
6191 ONT WORKS EMPLOYMENT SUPPORT	
G-611-6191-1130 ONTARIO GRANTS	-551,200
G-611-6191-2100 FULL TIME SALARIES & WAGES	203,170
G-611-6191-2500 FULL TIME BENEFITS	56,870
G-611-6191-4020 SERVICE CONTRACTS	286,160
G-611-6191-5010 BANK/ COLLECTION CHARGES	5,000
TOTAL 6191 ONT WORKS EMPLOYMENT SUPPORT	0
61EP EMERGENCY PLANNING	
G-611-61EP-1210 OTHER MUNICIPALITIES - PERTH	-6,780
G-611-61EP-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,120
G-611-61EP-6010 GRANTS TO CHARITIES	13,500
TOTAL 61EP EMERGENCY PLANNING	5,600
61HI HOMELESSNESS INITIATIVES	
G-611-61HI-1130 ONTARIO GRANTS	-826,630
G-611-61HI-1210 OTHER MUNICIPALITIES - PERTH	-54,010
G-611-61HI-1220 OTHER MUNICIPALITIES - ST. MARYS	-8,900
G-611-61HI-2100 FULL TIME SALARIES & WAGES	156,360
G-611-61HI-2500 FULL TIME BENEFITS	44,240
G-611-61HI-4120 TELEPHONE - CELL PHONES	1,800
G-611-61HI-6020 SOCIAL ASSISTANCE PAYMENTS	680,000
G-611-61HI-7900 INTERFUNCTIONAL TRANSFER	51,910
TOTAL 61HI HOMELESSNESS INITIATIVES	44,770
61HM HOMEMAKERS AND NURSING	
G-611-61HM-1130 ONTARIO GRANTS	-36,000
G-611-61HM-1210 OTHER MUNICIPALITIES - PERTH	-4,520
G-611-61HM-1220 OTHER MUNICIPALITIES - ST. MARYS	-750
G-611-61HM-6020 SOCIAL ASSISTANCE PAYMENTS	45,000
TOTAL 61HM HOMEMAKERS AND NURSING	3,730
61NB COMMUNITY SOCIAL INVEST FUND	
G-611-61NB-1210 OTHER MUNICIPALITIES - PERTH	-64,450
G-611-61NB-1220 OTHER MUNICIPLATTIES - ST. MARYS	-10,620
G-611-61NB-6020 SOCIAL ASSISTANCE PAYMENTS	128,500
TOTAL 61NB COMMUNITY SOCIAL INVEST FUND	53,430
61RP RECREATION PROGRAMS	
G-611-61RP-1210 OTHER MUNICIPALITIES - PERTH	-32,600
G-611-61RP-1220 OTHER MUNICIPALITIES - ST. MARYS	-5,370
G-611-61RP-6020 SOCIAL ASSISTANCE PAYMENTS	65,000
TOTAL 61RP RECREATION PROGRAMS	27,030
61SH SHELTERLINK OPERATING GRANT	
G-611-61SH-1210 OTHER MUNICIPALITIES - PERTH	-12,540
G-611-61SH-1220 OTHER MUNICIPALITIES - ST. MARYS	-2,070
G-611-61SH-6010 GRANTS TO CHARITIES	25,000
TOTAL 61SH SHELTERLINK OPERATING GRANT	10,390
61SM ST MARYS ADULT LEARNING PROGRAM	
G-611-61SM-1210 OTHER MUNICIPALITIES - PERTH	-6,240
G-611-61SM-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,030
G-611-61SM-6010 GRANTS TO CHARITIES	12,430
G-611-61SM-6020 SOCIAL ASSISTANCE PAYMENTS	0
TOTAL 61SM ST MARYS ADULT LEARNING PROGRAM	5,160

	<b>2020 BUDGET</b>
61SP SOCIAL PLANNING COUNCIL	
G-611-61SP-1210 OTHER MUNICIPALITIES - PERTH	-12,540
G-611-61SP-1220 OTHER MUNICIPALITIES - ST. MARYS	-2,070
G-611-61SP-6010 GRANTS TO CHARITIES	25,000
TOTAL 61SP SOCIAL PLANNING COUNCIL	10,390
<b>TOTAL 611 ONTARIO WORKS</b>	<b>\$ 597,130</b>
<b>613 ANNE HATHAWAY DAY CARE CENTRE</b>	
6300 DAY CARE ADMINISTRATION	
G-613-6300-2100 FULL TIME SALARIES & WAGES	103,650
G-613-6300-2500 FULL TIME BENEFITS	34,970
G-613-6300-3070 OFFICE SUPPLIES & PAPER	1,000
G-613-6300-3090 PHOTOCOPIER EXPENSE	1,200
G-613-6300-3100 POSTAGE	50
G-613-6300-3110 PRINTING	100
G-613-6300-4010 ADVERTISING	1,000
G-613-6300-4097 MEMBERSHIPS	1,700
G-613-6300-4107 BUILDING MAINTENANCE	55,000
G-613-6300-4120 TELEPHONE - CELL PHONES	1,380
G-613-6300-4142 TRAINING - EXPENSES	1,500
G-613-6300-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	240
G-613-6300-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	100
TOTAL 6300 DAY CARE ADMINISTRATION	201,890
6302 REGULAR DAY CARE PROGRAMS	
G-613-6302-1320 DAY CARE REVENUE	-728,650
G-613-6302-1321 PARENT REVENUE	-603,300
G-613-6302-1770 RECOVERABLES	-226,600
G-613-6302-2100 FULL TIME SALARIES & WAGES	818,260
G-613-6302-2110 PART TIME SALARIES & WAGES	176,710
G-613-6302-2500 FULL TIME BENEFITS	250,680
G-613-6302-2510 PART TIME BENEFITS	25,200
G-613-6302-3065 AHDC CRAFT SUPPLIES	2,000
G-613-6302-3066 TOYS	1,000
G-613-6302-3067 AHDC SPECIAL EVENTS	600
TOTAL 6302 REGULAR DAY CARE PROGRAMS	-284,100
6304 REGULAR DAY CARE OCCUPANCY	
G-613-6304-3030 HEAT	4,700
G-613-6304-3040 HYDRO	5,500
G-613-6304-3045 WATER / SEWAGE	2,500
G-613-6304-3050 MATERIALS	7,000
G-613-6304-4105 SNOW REMOVAL	7,000
TOTAL 6304 REGULAR DAY CARE OCCUPANCY	26,700
6306 REGULAR DAY CARE DIETARY	
G-613-6306-2100 FULL TIME SALARIES & WAGES	54,840
G-613-6306-2500 FULL TIME BENEFITS	17,780
G-613-6306-3050 MATERIALS	1,000
G-613-6306-3121 MEALS	45,000
TOTAL 6306 REGULAR DAY CARE DIETARY	118,620



	<b>2020 BUDGET</b>
6308 PROGRAM ASSISTANTS	
G-613-6308-1770 RECOVERABLES	-37,400
G-613-6308-2110 PART TIME SALARIES & WAGES	34,250
G-613-6308-2510 PART TIME BENEFITS	3,150
TOTAL 6308 PROGRAM ASSISTANTS	0
<b>TOTAL 613 ANNE HATHAWAY DAY CARE CENTRE</b>	<b>\$ 63,110</b>
<b>615 HOUSING</b>	
6604 HOUSING PROVIDERS	
G-615-6604-1130 ONTARIO GRANTS	-600,800
G-615-6604-1210 CMSM PAYMENT - PERTH	-617,250
G-615-6604-1220 CMSM PAYMENT - ST. MARYS	-101,670
G-615-6604-3120 MEETING COSTS	1,600
G-615-6604-4040 CONSULTANTS	10,000
G-615-6604-6020 SOCIAL ASSISTANCE PAYMENTS	1,820,000
TOTAL 6604 HOUSING PROVIDERS	511,880
6610 PUBLIC HOUSING ADMINISTRATION	
G-615-6610-1130 ONTARIO GRANTS	-44,700
G-615-6610-1210 CMSM PAYMENT - PERTH	-927,350
G-615-6610-1220 CMSM PAYMENT - ST. MARYS	-152,740
G-615-6610-2100 FULL TIME SALARIES & WAGES	913,140
G-615-6610-2500 FULL TIME BENEFITS	273,620
G-615-6610-2510 PART TIME BENEFITS	36,000
G-615-6610-2700 OTHER PAYROLL EXPENSES	1,100
G-615-6610-3070 OFFICE SUPPLIES & PAPER	1,000
G-615-6610-3110 PRINTING	1,250
G-615-6610-3120 MEALS & MEETING COSTS	5,000
G-615-6610-4010 ADVERTISING	500
G-615-6610-4030 AUDIT	6,100
G-615-6610-4036 CONFERENCES - EXPENSES	5,000
G-615-6610-4060 COURIER/FREIGHT	150
G-615-6610-4080 INSURANCE	130,000
G-615-6610-4090 LEGAL FEES	5,000
G-615-6610-4097 MEMBERSHIPS	630
G-615-6610-4110 TELEPHONE - BASIC	25,000
G-615-6610-4120 TELEPHONE - CELL PHONES	8,220
G-615-6610-4142 TRAINING - EXPENSES	18,500
G-615-6610-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	3,500
G-615-6610-5030 INTEREST ON LONG TERM DEBT	410
G-615-6610-5035 PRINCIPAL REPAYMENT ON LONG TERM DEBT	8,900
G-615-6610-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	26,100
G-615-6610-7900 ADMINISTRATION CHARGE	424,730
TOTAL 6610 PUBLIC HOUSING ADMINISTRATION	769,060
6612 PUBLIC HOUSING RENT SUPP	
G-615-6612-1130 ONTARIO GRANTS	-450,050
G-615-6612-1150 RENTAL SUPPORT	-48,170
G-615-6612-1210 CMSM PAYMENT - PERTH	-38,510
G-615-6612-1220 CMSM PAYMENT - ST. MARYS	-6,350
G-615-6612-3085 RENTAL SUPPORT PAYMENTS	575,000
TOTAL 6612 PUBLIC HOUSING RENT SUPP	31,920
6614 PUBLIC HOUSING PROPERTIES	
G-615-6614-1130 ONTARIO GRANTS	-227,080
G-615-6614-1210 CMSM PAYMENT - PERTH	-925,730
G-615-6614-1220 CMSM PAYMENT - ST. MARYS	-152,480

	<b>2020 BUDGET</b>
G-615-6614-1405 USER FEES	-2,451,000
G-615-6614-3030 HEAT	145,000
G-615-6614-3040 HYDRO	500,000
G-615-6614-3045 WATER/SEWER	220,000
G-615-6614-3050 MATERIALS	1,314,100
G-615-6614-4092 TAXES	1,025,000
G-615-6614-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	291,890
G-615-6614-7820 TRANSFER TO RESERVE FUNDS	1,028,000
TOTAL 6614 PUBLIC HOUSING PROPERTIES	767,700
<b>66AH AFFORDABLE HOUSING</b>	
G-615-66AH-1130 ONTARIO GRANTS	-720,290
G-615-66AH-1210 CMSM PAYMENT - PERTH	-710
G-615-66AH-1220 CMSM PAYMENT - ST. MARYS	-120
G-615-66AH-3085 RENTAL SUPPORT PAYMENTS	109,890
G-615-66AH-3086 HOUSING ALLOWANCE PAYMENTS	92,650
G-615-66AH-4090 LEGAL	500
G-615-66AH-4120 TELEPHONE- CELL PHONES	900
G-615-66AH-4173 IAH - RENTAL PROJECT PAYMENTS	517,750
TOTAL 66AH AFFORDABLE HOUSING	570
<b>66HG HOME FOR GOOD INITIATIVE</b>	
G-615-66HG-1130 ONTARIO GRANTS	-1,730,950
G-615-66HG-2100 FULL TIME SALARIES & WAGES	142,050
G-615-66HG-2500 FULL TIME BENEFITS	39,200
G-615-66HG-3070 OFFICE SUPPLIES & PAPER	3,500
G-615-66HG-3085 RENTAL SUPPORT PAYMENTS	70,400
G-615-66HG-3086 HOUSING ALLOWANCE PAYMENTS	105,000
G-615-66HG-4020 SERVICE CONTRACTS	924,630
G-615-66HG-4090 LEGAL	3,000
G-615-66HG-4120 TELEPHONE - CELL PHONES	1,800
G-615-66HG-4142 TRAINING - EXPENSES	20,000
G-615-66HG-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	1,000
G-615-66HG-4174 AFFORDABLE CAPITAL PROJECTS	159,720
G-615-66HG-6020 SOCIAL ASSISTANCE PAYMENTS	124,900
G-615-66HG-7900 INTERFUNCTIONAL TRANSFER	135,750
TOTAL 66HG HOME FOR GOOD INITIATIVE	0
<b>TOTAL 615 HOUSING</b>	<b>\$ 2,081,130</b>
<b>616 CHILDREN SERVICES</b>	
<b>6194 O/W CHILD CARE - FORMAL</b>	
G-616-6194-1130 ONTARIO GRANTS	-66,400
G-616-6194-1210 OTHER MUNICIPALITIES - PERTH	-8,330
G-616-6194-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,380
G-616-6194-6020 SOCIAL ASSISTANCE PAYMENTS	83,000
TOTAL 6194 O/W CHILD CARE - FORMAL	6,890
<b>6195 O/W CHILD CARE - INFORMAL</b>	
G-616-6195-1130 ONTARIO GRANTS	-14,400
G-616-6195-1210 OTHER MUNICIPALITIES - PERTH	-1,810
G-616-6195-1220 OTHER MUNICIPALITIES - ST. MARYS	-300
G-616-6195-6020 SOCIAL ASSISTANCE PAYMENTS	18,000
TOTAL 6195 O/W CHILD CARE - INFORMAL	1,490
<b>6321 FEE SUBSIDY ELCC PRE-SCHOOL</b>	
G-616-6321-1130 ONTARIO GRANTS	-1,315,420
G-616-6321-1210 OTHER MUNICIPALITIES - PERTH	-164,930
G-616-6321-1220 OTHER MUNICIPALITIES - ST. MARYS	-27,170

	<b>2020 BUDGET</b>
G-616-6321-6020 SOCIAL ASSISTANCE PAYMENTS	853,450
G-616-6321-6025 WAGE SUBSIDY PAYMENTS	790,830
TOTAL 6321 FEE SUBSIDY ELCC PRE-SCHOOL	136,760
<b>63CC CHILD CARE ADMINISTRATION</b>	
G-616-63CC-1130 ONTARIO GRANTS	-195,900
G-616-63CC-1210 OTHER MUNICIPALITIES - PERTH	-43,770
G-616-63CC-1220 OTHER MUNICIPALITIES - ST. MARYS	-7,210
G-616-63CC-2100 FULL TIME SALARIES & WAGES	157,380
G-616-63CC-2500 FULL TIME BENEFITS	44,500
G-616-63CC-3070 OFFICE SUPPLIES & PAPER	500
G-616-63CC-3110 PRINTING	100
G-616-63CC-3120 MEALS & MEETING COSTS	300
G-616-63CC-4036 CONFERENCES - EXPENSES	1,750
G-616-63CC-4097 MEMBERSHIPS	2,000
G-616-63CC-4142 TRAINING - EXPENSES	4,000
G-616-63CC-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-616-63CC-7900 ADMINISTRATION CHARGE	71,880
TOTAL 63CC CHILD CARE ADMINISTRATION	36,280
<b>63RC RESOURCE CENTRE</b>	
G-616-63RC-1210 OTHER MUNICIPALITIES - PERTH	-61,980
G-616-63RC-1220 OTHER MUNICIPALITIES - ST. MARYS	-10,210
G-616-63RC-6020 SOCIAL ASSISTANCE PAYMENTS	123,580
TOTAL 63RC RESOURCE CENTRE	51,390
<b>63SN SPECIAL NEEDS ADMINISTRATION</b>	
G-616-63SN-1130 ONTARIO GRANT	-233,940
G-616-63SN-1210 OTHER MUNICIPALITIES - PERTH	-29,340
G-616-63SN-1220 OTHER MUNICIPALITIES - ST. MARYS	-4,840
G-616-63SN-2100 FULL TIME SALARIES & WAGES	139,960
G-616-63SN-2500 FULL TIME BENEFITS	38,790
G-616-63SN-6020 SOCIAL ASSISTANCE PAYMENTS	105,670
G-616-63SN-7900 INTERFUNCTIONAL TRANSFER	8,010
TOTAL 63SN SPECIAL NEEDS ADMINISTRATION	24,310
<b>TOTAL 616 CHILDREN SERVICES</b>	<b>\$ 257,120</b>
<b>617 EARLY LEARNING &amp; CHILD CARE</b>	
<b>63WW CHILDCARE SMALL WATERWORKS</b>	
G-617-63WW-1130 ONTARIO GRANTS	-2,670
G-617-63WW-6020 SOCIAL ASSISTANCE PAYMENTS	2,670
TOTAL 63WW CHILDCARE SMALL WATERWORKS	0
<b>6710 ADMINISTRATION/SPECIAL NEEDS</b>	
G-617-6710-1130 ONTARIO GRANTS	-552,660
G-617-6710-1210 OTHER MUNICIPALITIES- PERTH COUNTY	-18,550
G-617-6710-1220 OTHER MUNICIPALITIES- ST MARYS	-3,060
G-617-6710-2100 FULL TIME SALARIES & WAGES	139,960
G-617-6710-2500 FULL TIME BENEFITS	42,320
G-617-6710-2700 OTHER PAYROLL EXPENSES	50
G-617-6710-3050 MATERIALS	41,000
G-617-6710-4120 CELL PHONES	900
G-617-6710-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONF	2,000
G-617-6710-6020 SOCIAL ASSISTANCE PAYMENTS	87,750
G-617-6710-7900 INTERFUNCTIONAL TRANSFERS	275,660
TOTAL 6710 ADMINISTRATION/SPECIAL NEEDS	15,370

	<b>2020 BUDGET</b>
6715 WAGE ENHANCEMENTS	
G-617-6715-1130 ONTARIO GRANTS	-606,860
G-617-6715-6020 SOCIAL ASSISTANCE PAYMENTS	574,910
G-617-6715-7900 INTERFUNCTIONAL TRANSFER	31,950
TOTAL 6715 WAGE ENHANCEMENTS	0
6770 CHILD CARE PROGRAMS	
G-617-6770-1130 ONTARIO GRANTS	-1,647,180
G-617-6770-6020 SOCIAL ASSISTANCE PAYMENTS	1,144,980
G-617-6770-6025 WAGE SUBSIDY PAYMENTS	502,200
TOTAL 6770 CHILD CARE PROGRAMS	0
6780 CAPACITY FUNDING	
G-617-6780-1130 ONTARIO GRANTS	-38,880
G-617-6780-4020 SERVICE CONTRACTS	38,880
TOTAL 6780 CAPACITY FUNDING	0
6790 REPAIRS AND MAINTENANCE	
G-617-6790-1130 ONTARIO GRANTS	-13,170
G-617-6790-4020 SERVICE CONTRACTS	13,170
TOTAL 6790 REPAIRS AND MAINTENANCE	0
6792 ELCC 0-6 AGREEMENT	
G-617-6792-1130 ONTARIO GRANTS	-403,390
G-617-6792-4020 SERVICE CONTRACTS	322,370
G-617-6792-6020 SOCIAL ASSISTANCE PROGRAMS	81,020
TOTAL 6792 ELCC 0-6 AGREEMENT	0
67HC HOME CHILD CARE	
G-617-67HC-1130 ONTARIO GRANTS	-55,200
G-617-67HC-4020 SERVICE CONTRACTS	55,200
TOTAL 67HC HOME CHILD CARE	0
67IF INDIGENOUS FUNDING	
G-617-67IF-1130 ONTARIO GRANTS	-27,110
G-617-67IF-4020 SERVICE CONTRACTS	27,110
TOTAL 67IF INDIGENOUS FUNDING	0
67TF OEYCFC PLANNING	
G-617-67TF-1130 ONTARIO GRANTS	-902,720
G-617-67TF-2100 FULL TIME SALARIES & WAGES	146,440
G-617-67TF-2500 FULL TIME BENEFITS	40,050
G-617-67TF-3120 MEETING COSTS	2,000
G-617-67TF-4020 SERVICE CONTRACTS	63,090
G-617-67TF-4036 CONFERENCES - EXPENSES	2,000
G-617-67TF-4040 CONSULTANTS	10,000
G-617-67TF-4120 TELEPHONE - CELL PHONES	900
G-617-67TF-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,000
G-617-67TF-6020 SOCIAL ASSISTANCE PAYMENTS	636,240
TOTAL 67TF OEYCFC PLANNING	0
67XP EXPANSION	
G-617-67XP-1130 ONTARIO GRANTS	-1,008,750
G-617-67XP-1210 OTHER MUNICIPALITIES- PERTH COUNTY	-113,830
G-617-67XP-1220 OTHER MUNICIPALITIES- ST MARYS	-18,750
G-617-67XP-6020 SOCIAL ASSISTANCE PAYMENTS	1,235,720
TOTAL 67XP EXPANSION	94,390
<b>TOTAL 617 EARLY LEARNING &amp; CHILD CARE</b>	<b>\$ 109,760</b>

	<b>2020 BUDGET</b>
<b>618 BRITANNIA ST APARTMENTS</b>	
6800 BRITANNIA ST APARTMENTS	
G-618-6800-1470 RENTAL REVENUE	-400,000
G-618-6800-3030 HEAT	2,500
G-618-6800-3040 HYDRO	6,000
G-618-6800-3045 WATER/SEWER	10,000
G-618-6800-4080 INSURANCE	9,000
G-618-6800-4092 PROPERTY TAXES	42,140
G-618-6800-4105 SNOW REMOVAL	12,000
G-618-6800-4106 LAWN MAINTENANCE	7,500
G-618-6800-4107 BUILDING MAINTENANCE	35,000
G-618-6800-5030 MORTGAGE INTEREST PAYMENT	46,720
G-618-6800-5035 MORTGAGE PRINCIPAL PAYMENT	107,730
G-618-6800-7820 TRANSFER TO RESERVE FUND	121,410
<b>TOTAL 618 BRITANNIA ST APARTMENTS</b>	<b>\$0</b>
<b>STRATFORD POLICE SERVICE</b>	
<b>231 POLICE</b>	
2200 POLICE ADMINISTRATION	
G-231-2200-1130 POLICE DEPART-ONTARIO GRANTS	-287,000
G-231-2200-1215 MUNICIPALITY - PERTH SOUTH	-567,170
G-231-2200-1220 MUNICIPALITY - ST. MARYS	-1,065,700
G-231-2200-1765 GAIN ON DISPOSAL OF ASSETS	-15,000
G-231-2200-1810 CONTRIBUTION FROM RESERVES	-289,740
G-231-2200-2100 FULL TIME SALARIES & WAGES	8,932,053
G-231-2200-2105 PAYROLL PREMIUMS	367,967
G-231-2200-2110 PART TIME SALARIES & WAGES	197,880
G-231-2200-2500 FULL TIME BENEFITS	2,416,100
G-231-2200-2510 PART TIME BENEFITS	22,850
G-231-2200-2700 OTHER PAYROLL EXPENSES	13,500
G-231-2200-3010 CLOTHING	24,780
G-231-2200-3050 MATERIALS	500
G-231-2200-3070 OFFICE SUPPLIES & PAPER	9,220
G-231-2200-3071 IDENTIFICATION SUPPLIES	4,900
G-231-2200-3090 PHOTOCOPIER EXPENSE	5,760
G-231-2200-3100 POSTAGE	920
G-231-2200-3110 PRINTING	4,000
G-231-2200-3120 MEETING COSTS	4,300
G-231-2200-3121 PRISONER MEALS	2,910
G-231-2200-3130 PUBLICATIONS & SUBSCRIPTIONS	2,100
G-231-2200-3140 RADIO SYSTEM MAINTENANCE	16,710
G-231-2200-3170 UNIFORMS	38,150
G-231-2200-3180 VEHICLE - FUEL	117,320
G-231-2200-3190 VEHICLE REPAIRS (LABOUR, PARTS, LICENCES)	42,640
G-231-2200-4010 ADVERTISING	1,000
G-231-2200-4035 CONFERENCES - ACCOMMODATIONS	6,700
G-231-2200-4036 CONFERENCE EXPENSES	2,000
G-231-2200-4037 CONFERENCES - REGISTRATION	6,400
G-231-2200-4038 CONFERENCES - TRAVEL/MILEAGE	1,000
G-231-2200-4050 CONTRACTORS	145,200
G-231-2200-4060 COURIER/FREIGHT	1,500
G-231-2200-4090 LEGAL	28,810
G-231-2200-4095 MAINTENANCE CONTRACTS	40,830
G-231-2200-4097 MEMBERSHIPS	5,500
G-231-2200-4110 TELEPHONE - BASIC	42,640
G-231-2200-4140 TRAINING - MEMBERSHIPS	200
G-231-2200-4141 TRAINING - MILEAGE	6,690

	<b>2020 BUDGET</b>
G-231-2200-4142 TRAINING - EXPENSES	59,500
G-231-2200-4143 TRAINING - SUPPLIES	23,040
G-231-2200-5030 INTEREST ON LONG TERM DEBT	4,560
G-231-2200-5035 PRINCIPAL ON LONG TERM DEBT	90,920
G-231-2200-5040 LEASED OFFICE EQUIP	11,500
G-231-2200-7820 TRANSFER TO RESERVE FUND	31,170
TOTAL 2200 POLICE ADMINISTRATION	10,509,110
2202 BICYCLE AUCTION SALE	
G-231-2202-1610 BICYCLE AUCTION SALE RECEIPTS	-2,000
G-231-2202-4100 SERVICES - OTHER	5,000
G-231-2202-7820 TRANSFER TO RESERVE FUNDS	2,000
TOTAL 2202 BICYCLE AUCTION SALE	5,000
2204 TAXI LICENCING	
G-231-2204-1440 TAXI LICENCING REVENUE	-17,000
G-231-2204-3050 MATERIALS	430
G-231-2204-4100 SERVICES - OTHER	200
TOTAL 2204 TAXI LICENCING	-16,370
2206 LAW ENFORCEMENT EQUIPMENT	
G-231-2206-3050 MATERIALS - LAW ENFORCEMENT	27,370
G-231-2206-3051 MATERIALS-CONTAINMENT	23,050
G-231-2206-7820 TRANSFER TO RESERVE FUNDS	135,000
TOTAL 2206 LAW ENFORCEMENT EQUIPMENT	185,420
2208 INVESTIGATIONS	
G-231-2208-3050 MATERIALS - CISO PROJECTS / INVESTIGATIONS	35,150
G-231-2208-4001 MEMORIAL DONATIONS	6,050
G-231-2208-7810 TRANSFER TO RESERVES	0
G-231-2208-7820 TRANSFER TO RESERVE FUNDS	0
G-231-2208-9030 EQUIPMENT PURCHASES	0
TOTAL 2208 INVESTIGATIONS	41,200
2209 POLICE CANINE UNIT	
G-231-2209-4100 CANINE UNIT	8,300
TOTAL 2209 POLICE CANINE UNIT	8,300
2210 PRIDE OPERATING	
G-231-2210-4100 SERVICES - OTHER	242,990
TOTAL 2210 PRIDE OPERATING	242,990
2212 POLICE RADIOS	
G-231-2212-3050 POLICE RADIO MATERIALS	19,760
G-231-2212-4100 SERVICES - OTHER	2,300
TOTAL 2212 POLICE RADIOS	22,060
2214 COMMUNICATIONS CENTRE	
G-231-2214-1405 COMMUNICATIONS REVENUE	-40,000
G-231-2214-7810 TRANSFER TO RESERVES	68,400
G-231-2214-9030 EQUIPMENT PURCHASES	13,250
TOTAL 2214 COMMUNICATIONS CENTRE	41,650
2216 COMMUNITY SERVICES & YOUTH PRG	
G-231-2216-3050 MATERIALS - COMMUNITY SERVICES	5,760
TOTAL 2216 COMMUNITY SERVICES & YOUTH PRG	5,760
2218 POLICE SERVICES BOARD	
G-231-2218-2100 SALARIES & WAGES	22,440
G-231-2218-2500 FULL TIME BENEFITS	1,870
G-231-2218-4100 SERVICES - OTHER	16,320
TOTAL 2218 POLICE SERVICES BOARD	40,630

	<b>2020 BUDGET</b>
2240 PRIDE CAPITAL	
G-231-2240-9030 EQUIPMENT PURCHASES - PRIDE CAPITAL	100,220
TOTAL 2240 PRIDE CAPITAL	100,220
2242 POLICE CAPITAL	
G-231-2242-5040 LEASE/EXP 154 DOWNIE/WAREHOUSE	64,640
G-231-2242-5060 VEHICLE LEASE	50,000
G-231-2242-7820 TRANSFER TO RESERVE FUNDS	168,000
G-231-2242-9010 OFFICE EQUIPMENT AND FURNISHINGS	6,000
TOTAL 2242 POLICE CAPITAL	288,640
2250 PARKS PATROL	
G-231-2250-2110 PART TIME SALARIES	31,750
G-231-2250-2510 PART TIME BENEFITS	2,710
TOTAL 2250 PARKS PATROL	34,460
<b>TOTAL 231 POLICE</b>	<b>\$ 11,509,070</b>
<b>STRATFORD PUBLIC LIBRARY</b>	
<b>411 STRATFORD PUBLIC LIBRARY</b>	
7400 LIBRARY ADMINISTRATION	
G-411-7400-1120 CANADA GRANTS	-2,900
G-411-7400-1130 ONTARIO GRANTS	-57,000
G-411-7400-1210 FEES AND CHARGES OTHER MUNICIPALITIES	-40,630
G-411-7400-1405 USER FEES	-5,500
G-411-7400-1480 OTHER FINES	-20,000
G-411-7400-1570 DONATIONS	-5,000
G-411-7400-1770 RECOVERABLE	-103,230
G-411-7400-2100 FULL TIME SALARIES & WAGES	1,217,630
G-411-7400-2110 PART TIME SALARIES & WAGES	553,030
G-411-7400-2500 FULL TIME BENEFITS	306,950
G-411-7400-2510 PART TIME BENEFITS	109,110
G-411-7400-2700 OTHER PAYROLL EXPENSES	2,100
G-411-7400-3030 HEAT	8,000
G-411-7400-3040 HYDRO	27,000
G-411-7400-3045 WATER / SEWAGE	1,150
G-411-7400-3070 OFFICE SUPPLIES	15,000
G-411-7400-3090 PHOTOCOPIER EXPENSE	8,000
G-411-7400-3100 POSTAGE	5,500
G-411-7400-3110 PRINTING	1,000
G-411-7400-3180 VEHICLE- FUEL	1,000
G-411-7400-3190 VEHICLE - REPAIRS & EXPENSES	2,000
G-411-7400-4010 ADVERTISING	12,000
G-411-7400-4050 CONTRACTOR	15,500
G-411-7400-4060 COURIER/FREIGHT	1,500
G-411-7400-4080 INSURANCE	9,050
G-411-7400-4090 LEGAL	1,000
G-411-7400-4095 MAINTENANCE CONTRACTS	72,340
G-411-7400-4097 MEMBERSHIPS	3,030
G-411-7400-4110 TELEPHONE - BASIC	3,000
G-411-7400-4120 TELEPHONE - CELL PHONES	900
G-411-7400-4125 INTERNET	5,000
G-411-7400-4142 TRAINING EXPENSES	22,000
G-411-7400-4150 MILEAGE	4,000
G-411-7400-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	900
G-411-7400-7820 TRANSFER TO RESERVE FUND	261,380
G-411-7400-9030 EQUIPMENT PURCHASES	18,000
TOTAL 7400 LIBRARY ADMINISTRATION	2,452,810

	<b>2020 BUDGET</b>
7404 LIBRARY BOARD EXPENSES	
G-411-7404-3080 MISCELLANEOUS SERVICES	3,000
G-411-7404-3120 MEALS AND MEETING COSTS	1,000
G-411-7404-4036 CONFERENCE EXPENSES	2,000
TOTAL 7404 LIBRARY BOARD EXPENSES	6,000
7406 LIBRARY OPERATIONS	
G-411-7406-7820 TRANSFER TO RESERVE FUNDS	4,690
TOTAL 7406 LIBRARY OPERATIONS	4,690
7408 LIBRARY - ADULT PROGRAM	
G-411-7408-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7408 LIBRARY - ADULT PROGRAM	4,000
7410 LIBRARY - YOUNG ADULT PROGRAM	
G-411-7410-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7410 LIBRARY - YOUNG ADULT PROGRAM	4,000
7412 LIBRARY - CHILDREN PROGRAM	
G-411-7412-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7412 LIBRARY - CHILDREN PROGRAM	4,000
7422 PUBLIC LIBRARY ON WHEELS	
G-411-7422-7820 TRANSFER TO RESERVE FUNDS	5,000
TOTAL 7422 PUBLIC LIBRARY ON WHEELS	5,000
7430 LIBRARY BUILDING & PROPERTY SERV	
G-411-7430-3050 MATERIALS	6,700
G-411-7430-4105 SNOW REMOVAL	9,000
G-411-7430-4106 LAWN MAINTENANCE	1,500
G-411-7430-4107 BUILDING MAINTENANCE	8,000
TOTAL 7430 LIBRARY BUILDING & PROPERTY SERV	25,200
7450 PCIN	
G-411-7450-1405 USER FEES	-212,120
G-411-7450-4050 CONTRACTORS	3,400
G-411-7450-4095 MAINTENANCE CONTRACTS	208,720
TOTAL 7450 PCIN	0
<b>TOTAL 411 STRATFORD PUBLIC LIBRARY</b>	<b>\$ 2,505,700</b>
<b>2020 USER PAY OPERATING BUDGETS:</b>	
<b>330 SANITARY</b>	
4100 SANITARY ADMINISTRATION	
G-330-4100-1370 SEWAGE SURCHARGE REVENUE	-6,950,000
G-330-4100-2700 OTHER PAYROLL EXPENSES	300
G-330-4100-3010 CLOTHING	2,400
G-330-4100-3050 MATERIALS	2,000
G-330-4100-4020 SERVICE CONTRACTS	4,400
G-330-4100-4050 CONTRACTORS	5,000
G-330-4100-4097 MEMBERSHIPS	900
G-330-4100-4142 TRAINING - EXPENSES	12,000
G-330-4100-5030 INTEREST ON LONG TERM DEBT	634,750
G-330-4100-5035 PRINCIPAL ON LONG TERM DEBT	2,092,360
G-330-4100-7810 TRANSFER TO RESERVES	1,816,080
G-330-4100-7900 INTERFUNCTIONAL TRANSFER	10,200
G-330-4100-9040 TOOLS & SMALL EQUIPMENT	5,000
TOTAL 4100 SANITARY ADMINISTRATION	-2,364,610



	<b>2020 BUDGET</b>
<b>4125 SANITARY TREATMENT</b>	
G-330-4125-1770 RECOVERABLES	-10,000
G-330-4125-3040 HYDRO	440,000
G-330-4125-4020 SERVICE CONTRACTS	25,000
G-330-4125-4040 CONSULTANTS	25,000
G-330-4125-4050 CONTRACTORS - OCWA	998,100
G-330-4125-4090 LEGAL	5,000
TOTAL 4125 SANITARY TREATMENT	1,483,100
<b>4150 SANITARY COLLECTION</b>	
G-330-4150-1770 RECOVERABLES	-10,000
G-330-4150-2100 FULL TIME SALARIES & WAGES	323,950
G-330-4150-2500 FULL TIME BENEFITS	82,940
G-330-4150-3040 HYDRO	33,000
G-330-4150-3045 WATER / SEWAGE	400
G-330-4150-3050 MATERIALS	50,000
G-330-4150-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	15,000
G-330-4150-3180 VEHICLE - FUEL	18,000
G-330-4150-3190 VEHICLE - REPAIRS & EXPENSES	40,000
G-330-4150-4020 SERVICE CONTRACTS	56,500
G-330-4150-4040 CONSULTANTS	8,000
G-330-4150-4050 CONTRACTORS	87,500
G-330-4150-4060 COURIER/FREIGHT	200
G-330-4150-4120 TELEPHONE - CELL PHONES	1,620
G-330-4150-7820 TRANSFER TO RESERVE FUNDS	107,100
G-330-4150-7900 INTERFUNCTIONAL TRANSFERS	67,300
TOTAL 4150 SANITARY COLLECTION	881,510
<b>TOTAL 330 SANITARY</b>	<b>\$0</b>
<b>350 WATER</b>	
<b>4300 WATER ADMINISTRATION</b>	
G-350-4300-1410 WATER REVENUE	-4,634,000
G-350-4300-2500 FULL TIME BENEFITS	21,950
G-350-4300-2700 OTHER PAYROLL EXPENSES	2,000
G-350-4300-3010 CLOTHING	7,000
G-350-4300-3050 MATERIALS	3,500
G-350-4300-3070 OFFICE SUPPLIES & PAPER	800
G-350-4300-3090 PHOTOCOPIER EXPENSE	300
G-350-4300-3100 POSTAGE	500
G-350-4300-3110 PRINTING	700
G-350-4300-3120 MEALS & MEETING COSTS	300
G-350-4300-4020 SERVICE CONTRACTS	3,500
G-350-4300-4040 CONSULTANTS	5,100
G-350-4300-4050 CONTRACTORS	545,000
G-350-4300-4060 COURIER/FREIGHT	100
G-350-4300-4090 LEGAL	1,000
G-350-4300-4097 MEMBERSHIPS	5,400
G-350-4300-4101 CONSERVATION AUTHORITY LEVY	394,710
G-350-4300-4110 TELEPHONE - BASIC	2,060
G-350-4300-4120 TELEPHONE - CELL PHONES	7,680
G-350-4300-4142 TRAINING - EXPENSES	36,000
G-350-4300-5030 INTEREST ON LONG TERM DEBT	150
G-350-4300-5035 PRINCIPAL ON LONG TERM DEBT	3,230
G-350-4300-7820 TRANSFER TO RESERVE FUNDS	771,160
G-350-4300-7900 INTERFUNCTIONAL TRANSFERS	193,300
G-350-4300-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,000
G-350-4300-9040 TOOLS & SMALL EQUIPMENT	5,000
TOTAL 4300 WATER ADMINISTRATION	-2,622,560

	<b>2020 BUDGET</b>
<b>4325 WATER SUPPLY</b>	
G-350-4325-3040 HYDRO	270,000
G-350-4325-3050 MATERIALS	120,000
G-350-4325-3120 MEALS & MEETING COSTS	500
G-350-4325-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	15,000
G-350-4325-3180 VEHICLE - FUEL	2,000
G-350-4325-4020 SERVICE CONTRACTS	230,000
G-350-4325-4040 CONSULTANTS	30,000
G-350-4325-4050 CONTRACTORS	30,000
G-350-4325-4060 COURIER/FREIGHT	200
G-350-4325-7850 CITY OWNED RENTAL EXPENSE	35,000
TOTAL 4325 WATER SUPPLY	732,700
<b>4350 WATER DISTRIBUTION</b>	
G-350-4350-1405 USER FEES	-2,300
G-350-4350-1770 RECOVERABLES	-8,000
G-350-4350-2100 FULL TIME SALARIES & WAGES	971,620
G-350-4350-2110 PART TIME SALARIES & WAGES	9,360
G-350-4350-2500 FULL TIME BENEFITS	267,450
G-350-4350-2510 PART TIME BENEFITS	800
G-350-4350-3040 HYDRO	6,700
G-350-4350-3050 MATERIALS	230,000
G-350-4350-3120 MEALS & MEETING COSTS	1,000
G-350-4350-3180 VEHICLE - FUEL	35,000
G-350-4350-3190 VEHICLE - REPAIRS & EXPENSES	30,000
G-350-4350-4020 SERVICE CONTRACTS	78,500
G-350-4350-4040 CONSULTANTS	5,000
G-350-4350-4050 CONTRACTORS	117,000
G-350-4350-7820 TRANSFER TO RESERVE FUNDS	51,000
G-350-4350-7900 INTERFUNCTIONAL TRANSFER	96,730
TOTAL 4350 WATER DISTRIBUTION	1,889,860
<b>TOTAL 350 WATER</b>	<b>\$0</b>
<b>360 WASTE</b>	
<b>4400 WASTE ADMINISTRATION</b>	
G-360-4400-1310 BAG TAG REVENUE	-768,040
G-360-4400-1315 TIPPING FEE REVENUE	-1,812,500
G-360-4400-2100 FULL TIME SALARIES & WAGES	69,980
G-360-4400-2500 FULL TIME BENEFITS	19,400
G-360-4400-3010 CLOTHING	400
G-360-4400-3050 MATERIALS	200
G-360-4400-3110 PRINTING	50
G-360-4400-4060 COURIER/FREIGHT	50
G-360-4400-4097 MEMBERSHIPS	900
G-360-4400-4110 TELEPHONE - BASIC	1,380
G-360-4400-4142 TRAINING - EXPENSES	3,600
G-360-4400-5010 BANK CHARGES/COLLECTION FEES	1,000
G-360-4400-7820 TRANSFER TO RESERVE FUNDS	484,960
G-360-4400-7900 INTERFUNCTIONAL TRANSFER	61,150
G-360-4400-9010 OFFICE EQUIPMENT AND FURNISHINGS	300
G-360-4400-9040 TOOLS & SMALL EQUIPMENT	300
TOTAL 4400 WASTE ADMINISTRATION	-1,936,870
<b>4425 WASTE DISPOSAL</b>	
G-360-4425-2100 FULL TIME SALARIES & WAGES	186,380
G-360-4425-2500 FULL TIME BENEFITS	53,720
G-360-4425-3010 CLOTHING	300
G-360-4425-3040 HYDRO	15,000
G-360-4425-3045 WATER / SEWAGE	330
G-360-4425-3047 SEWAGE- LEACHATE	176,900

	<b>2020 BUDGET</b>
G-360-4425-3050 MATERIALS	23,000
G-360-4425-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	5,100
G-360-4425-3180 VEHICLE - FUEL	75,000
G-360-4425-3190 VEHICLE - REPAIRS & EXPENSES	65,000
G-360-4425-4020 SERVICE CONTRACTS	30,000
G-360-4425-4040 CONSULTANTS	75,000
G-360-4425-4050 CONTRACTORS	92,000
G-360-4425-4060 COURIER/FREIGHT	50
G-360-4425-5040 RENTAL OF MACHINERY & EQUIPMENT	20,000
G-360-4425-7820 TRANSFER TO RESERVE FUNDS	140,000
G-360-4425-7900 INTERFUNCTIONAL TRANSFER	139,650
TOTAL 4425 WASTE DISPOSAL	1,097,430
 4450 WASTE COLLECTION	
G-360-4450-1610 SALES	-2,000
G-360-4450-3050 MATERIALS	1,500
G-360-4450-4050 CONTRACTORS	325,000
G-360-4450-4060 COURIER/FREIGHT	50
TOTAL 4450 WASTE COLLECTION	324,550
 4475 WASTE RECYCLE	
G-360-4475-1130 ONTARIO GRANTS	-327,000
G-360-4475-1610 SALES	-4,000
G-360-4475-1770 RECOVERABLES	-40,000
G-360-4475-3050 MATERIALS	17,000
G-360-4475-3190 VEHICLE - REPAIRS & EXPENSES	5,000
G-360-4475-4010 ADVERTISING	1,000
G-360-4475-4020 SERVICE CONTRACTS	15,000
G-360-4475-4050 CONTRACTORS	1,663,000
G-360-4475-4060 COURIER/FREIGHT	50
TOTAL 4475 WASTE RECYCLE	1,330,050
 <b>TOTAL 360 WASTE</b>	<b>\$ 815,160</b>

SCHEDULE "B" TO BY-LAW 199 -2019 PASSED THIS 9TH DAY OF DECEMBER, 2019							
CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY			(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
<b>TAX SUPPORTED PROJECTS:</b>							
<b>A</b>	<b>Information Technology &amp; Business Systems</b>						
1	Personal Computers	\$ 140,000				\$ (140,000) R-R11-ITCA	
2	Network Enhancements	\$ 105,000				\$ (105,000) R-R11-ITCA	
3	Wireless Enhancements	\$ 48,000				\$ (48,000) R-R11-ITCA	
4	Server Upgrades & Licensing	\$ 42,000				\$ (42,000) R-R11-ITCA	
5	Financial System Upgrade	\$ 40,000				\$ (40,000) R-R11-ITCA	
6	AMANDA Upgrades	\$ 100,000				\$ (100,000) R-R11-BSUR	
<b>B</b>	<b>Parking</b>						
7	Mobile Parking Payment System	\$ 20,000				\$ (20,000) R-R11-PRKG	
8	Pay by Plate Enhancements	\$ 57,000				\$ (57,000) R-R11-PRKG	
9	Smart Parking Project	\$ 150,000				\$ (150,000) R-R11-PRKG	
10	Coin Wrapping Machine	\$ 20,000				\$ (20,000) R-R11-PRKG	
<b>C</b>	<b>Fire</b>						
11	Battery Operated Cutter/Spreaders	\$ 40,000				\$ (40,000) R-R11-FIRE	
12	Fire Hose	\$ 10,000				\$ (10,000) R-R11-FIRE	
13	Aerial Apparatus Replacement	\$ 400,000				\$ (400,000) R-R11-FIRE	
<b>D</b>	<b>Community Services Facilities</b>						
14	Water Fountains at SERC, Upper Queens, Pool	\$ 24,000				\$ (24,000) R-R11-RECR	
15	Rebuild Plate and Frame at Rotary	\$ 30,000				\$ (30,000) R-R11-RECR	
16	Rotary Lot Patch Work	\$ 30,000				\$ (30,000) R-R11-RECR	
17	Lions Pool Condition Assessment	\$ 30,000				\$ (30,000) R-R11-RECR	
18	Scissor Lift	\$ 40,000				\$ (40,000) R-R11-RECR	
19	Refrigeration Compressor Refurbish	\$ 40,000				\$ (40,000) R-R11-RECR	
20	Ice Resurfacers at Dufferin	\$ 95,000				\$ (95,000) R-R11-RECR	
21	Cooling Tower Replacement at Rotary	\$ 140,000				\$ (140,000) R-R11-RECR	
<b>E</b>	<b>Cemetery</b>						
22	Niche Walls Columbarium	\$ 100,000				\$ (100,000) R-R11-CEME	

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY			(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
<b>F</b>	<b>Parks &amp; Forestry</b>						
23	Playground Replacement Program - Optimist Park	\$ 70,000				\$ (70,000) R-R11-RPLT	
24	One Ton Trucks (2)	\$ 150,000				\$ (150,000) R-R11-RECR	
<b>G</b>	<b>Transit</b>						
25	Accessible Bus Stops with Shelters	\$ 150,000	\$ (150,000)				
26	Farebox Upgrades	\$ 175,000	\$ (175,000)				
27	Transit Bus Replacements (2)	\$ 1,140,000	\$ (1,140,000)				
28	Parallel Transit Bus Replacement	\$ 100,000	\$ (73,330)			\$ (26,670) R-R11-FLET	
<b>H</b>	<b>Fleet</b>						
29	Sidewalk Tractor	\$ 150,000				\$ (150,000) R-R11-FLET	
30	Supervisor Truck	\$ 60,000				\$ (60,000) R-R11-FLET	
31	Wheel Loader	\$ 200,000				\$ (200,000) R-R11-FLET	
32	4" Pump Trailer	\$ 50,000				\$ (50,000) R-R11-FLET	
33	Shop Hoist	\$ 50,000				\$ (50,000) R-R11-FLET	
34	Engineering Vans (2)	\$ 90,000				\$ (90,000) R-R11-FLET	
35	Fuel Tanks	\$ 30,000				\$ (30,000) R-R11-FLET	
<b>I</b>	<b>City Buildings</b>						
36	City Hall - Front Stair Maintenance	\$ 25,000				\$ (25,000) R-R11-FACI	
37	City Hall - Painting	\$ 20,000				\$ (20,000) R-R11-FACI	
38	City Hall - Boiler Replacement	\$ 160,000				\$ (160,000) R-R11-FACI	
39	Justice Building - Ventilation for Drug Room	\$ 10,000				\$ (10,000) R-R11-FACI	
40	Justice Building - Flooring Replacement	\$ 10,000				\$ (10,000) R-R11-FACI	
41	Justice Building - Accessible Ramp Study & Design	\$ 30,000				\$ (30,000) R-R11-FACI	
42	Library - Second Floor Washroom	\$ 10,000				\$ (10,000) R-R11-FACI	
43	Library - Basement Washroom	\$ 15,000				\$ (15,000) R-R11-FACI	
44	47 Downie Building - Masonry Repairs	\$ 65,000				\$ (65,000) R-R11-FACI	
45	Annex - Masonry Repairs	\$ 15,000				\$ (15,000) R-R11-FACI	
46	Annex - Carpet / Flooring Replacement	\$ 20,000				\$ (20,000) R-R11-FACI	
47	Annex - HVAC Unit Replacement	\$ 28,000				\$ (28,000) R-R11-FACI	
48	Annex - Renovations	\$ 250,000				\$ (250,000) R-R11-FACI	
49	Normal School - HVAC Unit Replacement	\$ 25,000				\$ (25,000) R-R11-FACI	

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY			(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
<b>J</b>	<b>Perth &amp; Stratford Housing Corporation</b>						
50	Roof Replacements	\$ 250,000	\$ (250,000)				
51	Driveway Replacements	\$ 20,000			\$ (20,000)	R-R11-SSCA	
52	Connectivity and Security Camera Systems	\$ 140,000			\$ (140,000)	R-R11-SSCA	
53	Card Lock Systems	\$ 300,000			\$ (300,000)	R-R11-SSCA	
54	Fire Alarm System Equipment	\$ 268,000			\$ (268,000)	R-R11-SSCA	
55	Furnace Replacements	\$ 50,000			\$ (50,000)	R-R11-SSCA	
<b>K</b>	<b>Storm</b>						
<b>L</b>	<b>Roads &amp; Traffic</b>						
56	Accessibility Improvements	\$ 40,000			\$ (40,000)	R-R11-PWCA	
57	Trails / BP Master Plan Implementation	\$ 150,000			\$ (150,000)	R-R11-PWCA	
58	Sidewalk Replacement	\$ 130,000			\$ (130,000)	R-R11-PWCA	
59	Street Lighting Improvements	\$ 25,000			\$ (25,000)	R-R11-PWCA	
60	Signal Intersection Updates for AODA	\$ 42,000			\$ (42,000)	R-R11-PWCA	
61	Pedestrian Crossing Improvements	\$ 150,000			\$ (150,000)	R-R11-PWCA	
62	Bridge Improvements	\$ 750,000	\$ (500,000)		\$ (250,000)	R-R11-PWCA	
	<b>COMBINATION-TAX SUPPORTED/USER PAY PROJECTS:</b>						
<b>M</b>	<b>Linear Infrastructure</b>						
63	Queen Street Storm Trunk Sewer	\$ 14,470,000			\$ (1,580,000)	R-R11-STRM	\$ (12,375,000)
					\$ (220,000)	R-R11-PWCA	
					\$ (75,000)	R-R11-WATR	
64	Redford Cresent - at St. Vincent	\$ 3,050,000	\$ (2,100,000)		\$ (220,000)	R-R11-WWTR	
					\$ (540,000)	R-R11-WATR	
65	Huron Street - Matilda to Douglas	\$ 950,000	\$ (380,000)		\$ (410,000)	R-R11-WWTR	
					\$ (332,500)	R-R11-WATR	
66	Asphalt Resurfacing	\$ 1,290,000	\$ (1,215,000)		\$ (237,500)	R-R11-WWTR	
					\$ (75,000)	R-R11-WATR	
<b>M</b>	<b>Shared Program Funding</b>						
67	House Service Applications	\$ 400,000			\$ (400,000)		

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY			(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
<b>USER PAY PROJECTS:</b>							
<b>N</b>	<b>Water</b>						
68	Mechanical Upgrades to Wells	\$ 100,000				\$ (100,000) R-R11-WATR	
69	Miscellaneous Repairs	\$ 100,000				\$ (100,000) R-R11-WATR	
70	Watermain Relining Various Streets	\$ 175,000				\$ (175,000) R-R11-WATR	
71	Hydrant Distribution Monitoring	\$ 30,000				\$ (30,000) R-R11-WATR	
<b>N</b>	<b>Sanitary</b>						
72	Basement Isolation	\$ 30,000				\$ (30,000) R-R11-WWTR	
73	Residential Service Upgrades	\$ 75,000			\$ (25,000)	\$ (50,000) R-R11-WWTR	
74	Pumping Station Upgrades	\$ 100,000				\$ (100,000) R-R11-WWTR	
75	WPCP Improvements	\$ 350,000				\$ (350,000) R-R11-WWTR	
76	Sanitary Master Plan Update	\$ 75,000		\$ (37,500)		\$ (37,500) R-R11-WWTR	
77	SCADA & PLC Upgrades	\$ 20,000				\$ (20,000) R-R11-WWTR	
<b>N</b>	<b>Landfill</b>						
<b>TAX SUPPORTED PROJECTS:</b>							
<b>O</b>	<b>Stratford Public Library</b>						
78	Library Collection	\$ 246,000		\$ (20,000)		\$ (226,000) R-R11-LIBR	
79	Computer Equipment	\$ 40,300				\$ (40,300) R-R11-LIBR	
80	Carpet Replacement	\$ 10,000				\$ (10,000) R-R11-LIBR	
<b>P</b>	<b>Stratford Police Service</b>						
81	Controlled Energy Weapons (CEW)	\$ 126,790				\$ (126,790) R-R11-POLI	
82	Collision Recovering Equipment Replacement	\$ 70,000				\$ (70,000) R-R11-POLI	
83	Vehicle Replacements (4)	\$ 222,800				\$ (222,800) R-R11-POLI	
<b>TOTALS</b>		<b>\$ 29,044,890</b>	<b>\$ (5,983,330)</b>	<b>\$ (57,500)</b>	<b>\$ (425,000)</b>	<b>\$ (10,204,060)</b>	<b>\$ (12,375,000)</b>