

**FINAL 2013 BUDGET SUMMARY**

Final 2013 Budget as approved by Council Jan.28/2013

2014,2015,2016 Budgets estimated

Department	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget	2013/2012 Inc/Dec
<b>101 Mayor's Office</b>						
Revenue	0	0	0	0	0	
Expense	81,025	82,975	84,275	85,575	86,900	
Net	81,025	82,975	84,275	85,575	86,900	1,950
						2.4%
<b>102 Council Services</b>						
Revenue	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	
Expense	246,050	249,525	253,470	259,680	259,358	
Net	226,050	229,525	233,470	239,680	239,358	3,475
						1.5%
<b>111 City Administrator's Office</b>						
Revenue	0	(60,000)	0	0	0	
Expense	386,310	474,205	426,115	434,185	442,240	
Net	386,310	414,205	426,115	434,185	442,240	27,895
						7.2%
<b>112 Human Resources</b>						
Revenue	0	0	0	0	0	
Expense	482,990	531,562	542,193	553,037	564,098	
Net	482,990	531,562	542,193	553,037	564,098	48,572
						10.1%
<b>121 City Clerk's Office</b>						
Revenue	(204,161)	(182,500)	(266,860)	(187,233)	(188,500)	
Expense	643,150	614,393	709,950	638,580	649,980	
Net	438,989	431,893	443,090	451,347	461,480	(7,096)
						-1.6%
<b>131 Financial Services</b>						
Revenue	(138,135)	(130,942)	(132,000)	(133,000)	(135,000)	
Expense	1,279,947	1,285,950	1,309,880	1,333,749	1,358,665	
Net	1,141,812	1,155,008	1,177,880	1,200,749	1,223,665	13,196
						1.2%
<b>134 Information Technology</b>						
Revenue	(91,572)	(55,280)	(56,386)	(57,513)	(52,000)	
Expense	771,886	810,733	820,790	832,222	843,768	
Net	680,314	755,453	764,404	774,709	791,768	75,139
						11.0%
<b>135 Parking</b>						
Revenue	(626,431)	(626,431)	(626,431)	(626,431)	(626,431)	
Expense	385,090	387,740	390,490	390,490	390,490	
Net	(241,341)	(238,691)	(235,941)	(235,941)	(235,941)	2,650
						-1.1%
<b>136 Crossing Guards</b>						
Revenue	0	0	0	0	0	
Expense	157,176	157,176	157,176	157,176	157,176	
Net	157,176	157,176	157,176	157,176	157,176	0

0.0%

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<b>139 General Financial Services</b>						
Revenue	(5,896,929)	(5,628,400)	(4,950,000)	(4,950,000)	(4,950,000)	
Expense	10,614,444	11,022,350	10,775,555	10,612,141	10,453,008	
Net	4,717,515	5,393,950	5,825,555	5,662,141	5,503,008	676,435
						14.3%
<b>141 City Building Maintenance</b>						
Revenue	(546,363)	(573,214)	(586,349)	(606,687)	(627,231)	
Expense	942,137	981,988	1,002,523	1,027,527	1,057,078	
Net	395,774	408,774	416,174	420,840	429,847	13,000
						3.3%
<b>211 Fire</b>						
Revenue	(111,600)	(123,000)	(124,000)	(125,000)	(126,000)	
Expense	6,424,301	6,621,151	6,887,377	7,080,042	7,278,019	
Net	6,312,701	6,498,151	6,763,377	6,955,042	7,152,019	185,450
						2.9%
<b>231 Police</b>						
Revenue	(649,901)	(649,987)	(630,010)	(606,393)	(729,503)	
Expense	9,632,232	10,054,147	10,265,709	10,572,544	10,933,962	
Net	8,982,331	9,404,160	9,635,699	9,966,151	10,204,459	421,829
						4.7%
<b>251 Building &amp; Planning</b>						
Revenue	(696,635)	(688,750)	(696,207)	(702,668)	(709,133)	
Expense	1,096,924	1,006,643	1,024,608	1,041,692	1,059,118	
Net	400,289	317,893	328,402	339,025	349,985	(82,396)
						-20.6%
<b>310 Engineering</b>						
Revenue	(595,549)	(605,880)	(607,191)	(608,566)	(609,972)	
Expense	1,413,082	1,438,142	1,463,004	1,492,230	1,517,692	
Net	817,533	832,262	855,813	883,664	907,721	14,730
						1.8%
<b>320 Roads</b>						
Revenue	(835,000)	(843,800)	(854,400)	(864,100)	(874,100)	
Expense	4,056,668	4,054,612	4,126,108	4,198,912	4,276,339	
Net	3,221,668	3,210,812	3,271,708	3,334,812	3,402,239	(10,855)
						-0.3%
<b>330 Sanitary</b>						
Revenue	(5,969,568)	(5,971,889)	(5,972,219)	(5,972,554)	(5,972,954)	
Expense	5,969,568	5,971,889	5,972,218	5,972,554	5,972,954	
Net	0	0	(0)	(0)	0	(0)
<b>340 Storm</b>						
Revenue	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	
Expense	270,272	275,647	281,130	286,672	290,307	
Net	268,772	274,147	279,630	285,172	288,807	5,375
						2.0%

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<b>350 Water</b>	Revenue	(4,342,023)	(4,342,023)	(4,342,023)	(4,342,023)	(4,342,023)	
	Expense	4,342,023	4,342,023	4,342,023	4,342,023	4,342,023	
	Net	0	(0)	0	0	(0)	(0)
<b>360 Waste</b>	Revenue	(2,758,100)	(2,758,100)	(2,758,100)	(2,758,100)	(2,758,100)	
	Expense	2,758,100	2,758,100	2,758,100	2,758,100	2,758,100	
	Net	0	0	(0)	0	(0)	0
<b>411 Stratford Public Library</b>	Revenue	(334,233)	(390,797)	(373,529)	(378,451)	(383,472)	
	Expense	2,260,131	2,332,533	2,364,830	2,410,322	2,457,753	
	Net	1,925,898	1,941,735	1,991,301	2,031,871	2,074,281	15,837
<b>511 Economic Development</b>	Revenue	(126,000)	(146,000)	(102,000)	(104,040)	(106,121)	0.8%
	Expense	642,220	700,327	718,137	732,500	747,150	
	Net	516,220	554,327	616,137	628,460	641,029	38,107
<b>512 Stratford Municipal Airport</b>	Revenue	(230,878)	(230,934)	(232,145)	(232,747)	(234,603)	7.4%
	Expense	366,095	395,423	399,918	402,770	407,478	
	Net	135,217	164,489	167,773	170,023	172,875	29,272
<b>611 Social Services</b>	Revenue	(7,970,093)	(7,855,231)	(7,918,787)	(8,047,746)	(8,189,974)	21.6%
	Expense	8,975,029	8,805,876	8,884,675	8,961,868	9,039,471	
	Net	1,004,936	950,645	965,887	914,122	849,497	(54,291)
<b>613 Anne Hathaway Day Care</b>	Revenue	(1,053,621)	(1,070,622)	(1,085,552)	(1,098,798)	(1,116,824)	-5.40%
	Expense	1,123,616	1,147,490	1,168,626	1,189,569	1,210,423	
	Net	69,995	76,868	83,074	90,771	93,599	6,873
<b>615 Housing</b>	Revenue	(5,780,987)	(6,986,479)	(6,204,049)	(6,020,928)	(6,014,682)	9.8%
	Expense	7,141,235	8,495,530	7,753,740	7,631,243	7,637,588	
	Net	1,360,248	1,509,051	1,549,691	1,610,315	1,622,906	148,803
<b>616 Child Care</b>	Revenue	(2,184,891)	(2,338,618)	(2,360,354)	(2,382,797)	(2,405,599)	10.9%
	Expense	2,505,872	2,673,644	2,711,926	2,750,837	2,790,370	
	Net	320,982	335,026	351,572	368,040	384,772	14,044

4.4%

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<b>617 Early Learning &amp; Child Dev.</b>						
Revenue	(1,763,027)	(2,655,308)	(2,655,308)	(2,281,840)	(1,908,308)	
Expense	1,763,027	2,655,308	2,655,308	2,281,840	1,908,307	
Net	0	0	0	0	(0)	(0)
<b>711 Parks</b>						
Revenue	(224,000)	(242,300)	(233,000)	(238,000)	(238,000)	
Expense	2,078,605	2,102,231	2,117,791	2,134,642	2,171,190	
Net	1,854,605	1,859,931	1,884,791	1,896,642	1,933,190	5,326
						0.3%
<b>721 Recreation</b>						
Revenue	(1,897,600)	(2,035,900)	(2,072,200)	(2,117,099)	(2,163,600)	
Expense	3,699,223	3,813,840	3,880,353	3,966,408	4,040,205	
Net	1,801,623	1,777,940	1,808,153	1,849,309	1,876,605	(23,683)
						-1.3%
<b>731 Cemetery</b>						
Revenue	(420,000)	(436,000)	(437,000)	(448,000)	(450,000)	
Expense	581,880	596,164	601,129	610,366	619,752	
Net	161,880	160,164	164,129	162,366	169,752	(1,717)
						-1.1%
<b>750 Regular Transit</b>						
Revenue	(868,600)	(1,034,000)	(1,054,000)	(1,089,000)	(1,104,000)	
Expense	2,049,754	2,258,115	2,309,429	2,355,096	2,394,028	
Net	1,181,154	1,224,115	1,255,429	1,266,096	1,290,028	42,961
						3.6%
<b>751 Parallel Transit</b>						
Revenue	(49,000)	(52,000)	(52,000)	(52,000)	(52,000)	
Expense	312,447	380,270	387,193	394,373	400,371	
Net	263,447	328,270	335,193	342,373	348,371	64,823
						24.6%
<b>810 Requisitions from Others</b>						
Revenue	0	0	0	0	0	
Expense	5,504,150	5,532,207	5,941,943	6,349,357	6,750,188	
Net	5,504,150	5,532,207	5,941,943	6,349,357	6,750,188	28,056
						0.5%
<b>820 Other Municipal Services</b>						
Revenue	(3,796)	(2,688)	0	0	0	
Expense	122,025	194,953	193,234	180,643	181,092	
Net	118,229	192,265	193,234	180,643	181,092	74,036
						62.6%
<b>872 Grants</b>						
Revenue	0	0	0	0	0	
Expense	687,590	676,338	676,338	676,338	676,338	
Net	687,590	676,338	676,338	676,338	676,338	(11,252)
						-1.6%

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Department	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget	2013/2012 Inc/Dec
<b>SUB TOTAL OPERATING</b>						
Revenue	(46,390,192)	(48,738,575)	(47,403,599)	(47,053,215)	(47,089,629)	
Expenditures	91,766,274	95,881,200	96,357,265	97,097,305	98,122,978	
Net Expenses	45,376,081	47,142,625	48,953,666	50,044,090	51,033,349	1,766,544
	4.17%	3.89%	3.84%	2.23%	1.98%	3.9%
<b>Corporate Capital</b>						
Revenue	(219,605)	(396,728)	(65,000)	(90,000)	(125,000)	
Expense	431,630	612,868	305,000	350,000	405,000	
Net	212,025	216,140	240,000	260,000	280,000	4,115
						1.9%
<b>P/W Capital Projects</b>						
Revenue	(12,333,000)	(13,154,000)	(10,575,000)	(21,360,000)	(5,705,000)	
Expense	13,648,000	14,469,000	11,890,000	22,575,000	7,020,000	
Net	1,315,000	1,315,000	1,315,000	1,215,000	1,315,000	0
						0.0%
<b>Community Services Capital</b>						
Revenue	(1,031,000)	(1,685,000)	(795,000)	(685,000)	(645,000)	
Expense	1,231,000	1,885,000	995,000	885,000	850,000	
Net	200,000	200,000	200,000	200,000	205,000	0
						0.0%
<b>Building &amp; Planning Capital</b>						
Revenue	(664,824)	(291,824)	(50,000)	0	0	
Expense	808,824	435,824	194,000	144,000	144,000	
Net	144,000	144,000	144,000	144,000	144,000	0
						0.0%
<b>Library Capital</b>						
Revenue	(25,038)	(53,198)	0	0	0	
Expense	74,351	134,729	39,500	32,500	47,730	
Net	49,313	81,531	39,500	32,500	47,730	32,218
						65.3%
<b>Police Services Capital</b>						
Revenue	(105,000)	(144,000)	(25,000)	(175,000)	0	
Expense	105,000	144,000	25,000	175,000	0	
Net	0	0	0	0	0	0
<b>Fire Capital</b>						
Revenue	0	(408,000)	0	(700,000)	(40,000)	
Expense	42,000	430,000	22,000	722,000	62,000	
Net	42,000	22,000	22,000	22,000	22,000	(20,000)
						-47.6%
<b>Economic Development Capital</b>						
Revenue	(6,625,000)	(610,000)	0	(10,000)	0	
Expense	6,625,000	610,000	0	10,000	0	
Net	0	0	0	0	0	0
<b>SUB TOTAL CAPITAL</b>						
Revenue	(21,003,467)	(16,742,750)	(11,510,000)	(23,020,000)	(6,515,000)	
Expense	22,965,805	18,721,421	13,470,500	24,893,500	8,528,730	
Net	1,962,338	1,978,671	1,960,500	1,873,500	2,013,730	16,333
	-3.66%	0.83%	-0.92%	-4.44%	7.48%	0.8%

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Department	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget	2013/2012 Inc/Dec
Assessment Growth	(400,000)	(650,000)	(550,000)	(500,000)	(500,000)	(250,000)
CVA Increase	(6,722,000)					6,722,000
Tax Levy	(37,710,470)	(45,907,356)	(47,866,501)	(48,919,925)	(50,049,414)	(8,196,886)
	<b>4.00%</b>	<b>3.06%</b>	<b>3.99%</b>	<b>2.07%</b>	<b>2.29%</b>	21.7%
General Revenues	(2,505,950)	(2,563,940)	(2,487,665)	(2,487,665)	(2,487,665)	2.3%
<b>GRAND TOTALS</b>						
Revenue	(114,732,079)	(114,602,621)	(109,817,765)	(121,980,805)	(106,641,708)	
Expense	114,732,080	114,602,621	109,827,765	121,990,805	106,651,708	
Net	0	0	10,000	10,000	10,000	0
	4.00%	3.06%	3.99%	2.07%	2.29%	

**Total Tax Levy** (45,174,766) (46,557,356) (48,416,501) (49,419,925) (50,549,414)