

2012 OPERATING BUDGET INDEX
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CITY OF STRATFORD 2012 BUDGET

<u>GENERAL REVENUES - G100</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Bill 79 Adjustment	-7,338	-8,500	-8,500	-8,500	-8,500
Stratford General Hospital	-22,050	-22,200	-22,200	-22,200	-22,200
Perth County Jail	-3,750	-3,750	-3,750	-3,750	-3,750
Education P.I.L.	-187,000	-187,000	-187,000	-187,000	-187,000
Railway Taxable	-5,577	-5,600	-5,600	-5,600	-5,600
Fest. Hydro Investment Income	-2,263,400	-2,278,900	-2,273,400	-2,273,400	-2,273,400
TOTAL GENERAL REVENUES	-2,489,115	-2,505,950	-2,500,450	-2,500,450	-2,500,450

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-2,489,115	-2,505,950	0.68%
Expenditures	0	0	0
Net	-2,489,115	-2,505,950	0.68%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Mark, that the G100 General Revenues operating budget be approved as presented, for a 2012 net budget of (\$2,490,450.) Carried. (Nov 08/11)

Festival Hydro Inc.'s common share dividend increased by \$15,500. - see minutes Dec 06/11 - for a 2012 net budget of (\$2,505,950.)

COUNCIL APPROVAL:

January 9, 2012
Net Budget (\$2,505,950.)

CITY OF STRATFORD 2012 BUDGET

MAYOR'S OFFICE - G101

EXPENDITURES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Conferences	7,300	7,300	7,300	7,300	7,300
Administration	73,725	73,725	75,225	76,575	77,800
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	81,025	81,025	82,525	83,875	85,100
NET BUDGET G101	81,025	81,025	82,525	83,875	85,100

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0

TOTAL TAX LEVY

	81,025	81,025	82,525	83,875	85,100
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	0	0.00%
Expenditures	81,025	81,025	0.00%
Net	81,025	81,025	0.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Henderson, that the G101 Mayor's Office operating budget be approved as presented, for a 2012 net budget of \$81,025. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$81,025.

CITY OF STRATFORD 2012 BUDGET

CITY COUNCIL - G102

REVENUE

Blue Jay Day Event

TOTAL REVENUES

EXPENDITURES

Administration

Meetings

Receptions & Events

Amortization

TOTAL EXPENDITURES

NET BUDGET G102

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Blue Jay Day Event	0	-20,000	-20,000	-20,000	-20,000
TOTAL REVENUES	0	-20,000	-20,000	-20,000	-20,000
<u>EXPENDITURES</u>					
Administration	184,050	186,050	188,125	191,075	194,075
Meetings	8,500	7,500	7,500	7,500	7,500
Receptions & Events	32,500	52,500	52,500	52,500	52,500
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	225,050	246,050	248,125	251,075	254,075
NET BUDGET G102	225,050	226,050	228,125	231,075	234,075

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0

TOTAL TAX LEVY

225,050	226,050	228,125	231,075	234,075
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	-20,000	-100.00%
Expenditures	225,050	246,050	9.33%
Net	225,050	226,050	0.44%

COMMITTEE RECOMMENDATIONS:

Motion by Mayor Mathieson and Councillor Mark, that the G102 Council Services operating budget be approved as presented, for a 2012 net budget of \$226,050. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$226,050.

CITY OF STRATFORD 2012 BUDGET

CAO'S OFFICE - G111

EXPENDITURES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Administration	374,320	386,310	394,490	403,375	411,280
Amortization	4,000	4,000	4,000	4,000	4,000
TOTAL EXPENDITURES	378,320	390,310	398,490	407,375	415,280
NET BUDGET G111	378,320	390,310	398,490	407,375	415,280

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-4,000	-4,000	-4,000	-4,000	-4,000

TOTAL TAX LEVY	374,320	386,310	394,490	403,375	411,280
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	0	0.00%
Expenditures	374,320	386,310	3.20%
Net	374,320	386,310	3.20%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor McManus, that the G111 CAO's Office operating budget be approved as presented, for a 2012 net budget of \$386,310. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$386,310.

CITY OF STRATFORD 2012 BUDGET

<u>HUMAN RESOURCES - G112</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>EXPENDITURES</u>					
Administration	438,790	421,840	430,277	438,882	447,660
Labour Relations	14,550	14,550	14,841	15,138	15,441
Training	20,600	20,600	21,012	21,432	21,861
Employee Medicals/Assistance	10,000	26,000	26,520	27,050	27,591
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	483,940	482,990	492,650	502,503	512,553
NET BUDGET G112	483,940	482,990	492,650	502,503	512,553

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0

TOTAL TAX LEVY	483,940	482,990	492,650	502,503	512,553
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	0	0.00%
Expenditures	483,940	482,990	-0.20%
Net	483,940	482,990	-0.20%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Mark and Councillor McManus that the G112 Human Resources operating budget be approved as presented, for a 2012 net budget of \$482,990. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$482,990.

CITY OF STRATFORD 2012 BUDGET

<u>CLERKS - G121</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Fees	-40,000	-41,000	-42,000	-43,000	-44,000
Accessibility Training Recovery	-4,500	-4,500	-4,500	-4,500	-4,500
Licencing/Permits	-157,105	-158,661	-161,834	-165,070	-168,372
TOTAL REVENUES	-201,605	-204,161	-208,334	-212,570	-216,872
<u>EXPENDITURES</u>					
Council Initiatives	5,000	5,000	5,000	5,000	5,000
Administration	518,200	544,150	555,805	567,950	584,180
Notices & Advertising	43,565	43,000	43,000	43,000	45,000
Legal	22,000	22,000	23,000	23,500	24,000
Election Services	2,000	2,000	2,000	120,000	3,000
Amortization	6,000	6,000	6,000	6,000	6,000
TOTAL EXPENDITURES	596,765	622,150	634,805	765,450	667,180
NET BUDGET G121	395,160	417,989	426,471	552,880	450,308

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Less Transfer from Reserves	0	0	0	(82,000)	0
Plus Transfer to Reserves	25,000	27,000	30,000	0	30,000
TOTAL ADJUSTMENTS	19,000	21,000	24,000	-88,000	24,000

TOTAL TAX LEVY	414,160	438,989	450,471	464,880	474,308
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-201,605	-204,161	1.27%
Expenditures	615,765	643,150	4.45%
Net	414,160	438,989	6.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Henderson that the G121 City Clerk's Office operating budget be approved as presented, for a 2012 net budget of \$438,989., subject to amendments arising out of Council's consideration of 2012 fee increases. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$438,989.

CITY OF STRATFORD 2012 BUDGET

<u>FINANCIAL SERVICES - G131</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Tax Certificates	-20,000	-25,000	-25,000	-25,000	-25,000
Recoverables	-108,286	-111,535	-114,881	-118,327	-121,877
Interest on Accounts	-2,000	-1,600	-1,600	-1,600	-1,600
TOTAL REVENUES	-130,286	-138,135	-141,481	-144,927	-148,477
<u>EXPENDITURES</u>					
Treasury Administration	966,874	954,134	974,932	996,197	1,017,940
Tax Administration	301,043	322,813	331,345	340,096	346,529
Tax Billing & Collections	3,000	3,000	3,000	3,000	3,000
Amortization	13,500	13,500	13,905	14,322	14,752
TOTAL EXPENDITURES	1,284,417	1,293,447	1,323,181	1,353,615	1,382,221
NET BUDGET G131	1,154,131	1,155,312	1,181,701	1,208,688	1,233,744

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-13,500	-13,500	-13,905	-14,322	-14,752
Less Transfer from Reserves	0				
Plus Transfer to Reserves	0				
TOTAL ADJUSTMENTS	-13,500	-13,500	-13,905	-14,322	-14,752
TOTAL TAX LEVY	1,140,631	1,141,812	1,167,796	1,194,366	1,218,992

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-130,286	-138,135	6.02%
Expenditures	1,270,917	1,279,947	0.71%
Net	1,140,631	1,141,812	0.10%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Ritsma and Councillor Mark that the G131 Financial Services operating budget be approved as presented, for a 2012 net budget of \$1,141,812. Carried. (Nov 08/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$1,141,812.

CITY OF STRATFORD 2012 BUDGET

**INFORMATION
TECHNOLOGY - G134**

REVENUE

Social Services PC Leasing

TOTAL REVENUES

EXPENDITURES

Administration

Maintenance & Support

Amortization

TOTAL EXPENDITURES

NET BUDGET G134

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Social Services PC Leasing	-54,197	-54,197	-52,000	-52,000	-52,000
TOTAL REVENUES	-54,197	-54,197	-52,000	-52,000	-52,000
<u>EXPENDITURES</u>					
Administration	390,631	440,425	398,325	394,120	396,461
Maintenance & Support	251,999	261,461	263,144	266,000	268,898
Amortization	230,000	230,000	230,000	230,000	230,000
TOTAL EXPENDITURES	872,630	931,886	891,469	890,120	895,359
NET BUDGET G134	818,433	877,689	839,469	838,120	843,359

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-230,000	-230,000	-230,000	-230,000	-230,000
Less Transfer from Reserves	0	-37,375	0	0	0
Plus Transfer to Reserves	85,000	70,000	85,000	85,000	85,000
TOTAL ADJUSTMENTS	-145,000	-197,375	-145,000	-145,000	-145,000

TOTAL TAX LEVY

	673,433	680,314	694,469	693,120	698,359
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-54,197	-91,572	68.96%
Expenditures	727,630	771,886	6.08%
Net	673,433	680,314	1.02%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Beatty, that the G134 Information Technology operating budget be approved as presented, for a 2012 net budget of \$680,314. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$680,314.

CITY OF STRATFORD 2012 BUDGET

<u>PARKING - G135</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Parking Meters	-360,000	-360,000	-360,000	-360,000	-360,000
Parking Ticket/Fines/Hood Rental	-200,000	-250,000	-250,000	-250,000	-250,000
Provincial Offences	-16,431	-16,431	-16,431	-16,431	-16,431
TOTAL REVENUES	-576,431	-626,431	-626,431	-626,431	-626,431
<u>EXPENDITURES</u>					
Parking Control Administration	251,850	256,300	258,950	261,700	261,700
Parking Lot Facilities	129,175	128,790	128,790	128,790	128,790
Amortization	31,500	31,500	31,500	31,500	31,500
TOTAL EXPENDITURES	412,525	416,590	419,240	421,990	421,990
NET BUDGET G135	-163,906	-209,841	-207,191	-204,441	-204,441

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-31,500	-31,500	-31,500	-31,500	-31,500
Less Transfer from Reserves	-4,594	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-36,094	-31,500	-31,500	-31,500	-31,500
TOTAL TAX LEVY	-200,000	-241,341	-238,691	-235,941	-235,941

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-581,025	-626,431	7.81%
Expenditures	381,025	385,090	1.07%
Net	-200,000	-241,341	20.67%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Beatty, that the G135 Parking operating budget be approved as presented, for a 2012 net budget of (\$241,341.) Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget (\$241,341.)

CITY OF STRATFORD 2012 BUDGET

<u>CROSSING GUARDS - G136</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>EXPENDITURES</u>					
Administration	1,060	1,060	1,060	1,060	1,060
Protection	156,116	156,116	156,116	156,116	156,116
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	157,176	157,176	157,176	157,176	157,176
NET BUDGET G136	157,176	157,176	157,176	157,176	157,176

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0
TOTAL TAX LEVY	157,176	157,176	157,176	157,176	157,176

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	0	0.00%
Expenditures	157,176	157,176	0.00%
Net	157,176	157,176	0.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Mark and Mayor Mathieson, that the G136 Crossing Guards 2012 operating budget be deferred until a staff report is received re: Crossing Guard wage rate. Carried. (Oct 25/11)

Motion by Councillor Mark and Councillor Smythe, that the G136 Crossing Guards 2012 operating budget be approved as presented, for a 2012 net budget of \$157,176. Carried. (Dec 06/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$157,176.

CITY OF STRATFORD 2012 BUDGET

GENERAL FINANCIAL SERVICES - G139

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Tax Supplementaries	-850,000	-1,200,000	-800,000	-800,000	-800,000
Interest Income	0	0	0	0	0
Debt Servicing	-300,000	-50,000	-50,000	-50,000	-50,000
Provincial Offences	-241,000	-211,000	-211,000	-211,000	-211,000
Tax Interest	-430,000	-425,000	-425,000	-425,000	-425,000
Surplus (Unaudited)	0	0	0	0	0

TOTAL REVENUES

-1,821,000	-1,886,000	-1,486,000	-1,486,000	-1,486,000
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EXPENDITURES

Tax Adjustments	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Debt Servicing	3,401,872	4,126,698	4,115,998	3,940,890	3,763,900
Bank/Financial Charges	30,000	30,000	30,000	30,000	30,000
Insurance	666,599	709,736	759,417	812,577	869,457
WSIB Reserve	234,000	200,000	200,000	200,000	200,000
Services-Other	667,689	90,000	105,000	105,000	105,000
Provincial Offences	15,000	15,000	15,000	15,000	15,000

TOTAL EXPENDITURES

6,115,160	6,271,434	6,325,415	6,203,467	6,083,357
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NET BUDGET G139

4,294,160	4,385,434	4,839,415	4,717,467	4,597,357
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ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	2011 BUDGET	2012 BUDGET	2013 BUDGET	2014 BUDGET	2015 BUDGET
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	-3,708,909	-4,010,929	-3,938,035	-3,859,987	-3,786,228
Plus Transfer to Reserves	0	0	0	0	0
Plus Principal Repayment	4,312,834	4,343,010	4,630,376	4,630,376	4,630,376
TOTAL ADJUSTMENTS	603,925	332,081	692,341	770,389	844,148
TOTAL TAX LEVY	4,898,085	4,717,515	5,531,757	5,487,855	5,441,505

BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	-5,529,909	-5,896,929	6.64%
Expenditures	10,427,994	10,614,444	1.79%
Net	4,898,085	4,717,515	-3.69%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Ritsma that the G139 General Financial Services operating budget be approved as presented, for a 2012 net budget of \$4,965,781. Carried. (Nov 08/11)

Motion by Councillor McManus and Councillor Ritsma that the G139 General Financial Services operating budget be approved as revised, for a 2012 net budget of \$4,736,040. Carried. (Nov 15/11)

Insurance increased by \$5,250. - see minutes Dec 06/11 - for a 2012 net budget of \$4,741,290.

COUNCIL APPROVAL:

see budget adjustments January 9, 2012:

Insurance reduced by \$8,775.

Savings due to gap staffing throughout the year \$15,000.

Net Budget \$4,717,515.

CITY OF STRATFORD 2012 BUDGET

**CITY BUILDING
MAINTENANCE - G141**

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
City Hall	-6,000	-8,000	-8,000	-8,000	-8,000
Registry Office Rental	-26,365	-26,365	-26,365	-26,365	-26,365
City Hall Annex	-176,391	-232,260	-236,905	-241,643	-246,476
39 George St.	-8,325	0	0	0	0
City Owned Land	-100	-100	-100	-100	-100
270 Water St.	-5,000	-15,000	-25,000	-35,000	-45,000
Anne Hathaway Day Care	-52,308	-54,970	-56,071	-57,192	-58,336
Justice Building	-205,557	-209,668	-213,861	-218,139	-222,501

TOTAL REVENUES

-480,046	-546,363	-566,302	-586,439	-606,778
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EXPENDITURES

City Hall	255,119	265,475	270,602	275,825	281,179
Justice Building	268,624	285,446	291,040	296,704	302,504
47 Downie St.	40,741	46,628	47,536	48,462	49,406
154 Downie St.	18,322	19,192	19,575	19,968	20,367
39 George St.	8,325	0	0	0	0
246 Railway Ave.	1,556	1,556	1,587	1,619	1,651
270 Water St.	5,000	15,000	25,000	35,000	45,000
Anne Hathaway Day Care	52,308	54,970	56,071	57,192	58,336
73 Albert Street	18,063	18,919	19,297	19,683	20,077
City Hall Annex	207,732	218,033	222,237	226,529	230,904
Amortization	252,000	252,000	252,000	252,000	252,000

TOTAL EXPENDITURES

1,127,790	1,177,219	1,204,945	1,232,982	1,261,424
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NET BUDGET G141

647,744	630,856	638,643	646,543	654,646
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ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-252,000	-252,000	-252,000	-252,000	-252,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	16,918	9,131	1,201	0
TOTAL ADJUSTMENTS	-252,000	-235,082	-242,869	-250,799	-252,000
TOTAL TAX LEVY	395,744	395,774	395,774	395,744	402,646

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-480,046	-546,363	13.81%
Expenditures	875,790	942,137	7.58%
Net	395,744	395,774	0.01%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Smythe that the G141 City Building Maintenance operating budget be approved as presented, for a 2012 net budget of \$395,774. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$395,774.

CITY OF STRATFORD 2012 BUDGET

FIRE - G211

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Fire Administration	-1,100	-1,100	-1,100	-1,100	-1,100
Fire Protection Dispatching	-101,000	-102,000	-103,000	-104,000	-105,000
Fire Dept Training	-1,200	-1,200	-1,200	-1,200	-1,200
Fire Prevention	-7,300	-7,300	-7,300	-7,300	-7,300
TOTAL REVENUES	-110,600	-111,600	-112,600	-113,600	-114,600

EXPENDITURES

Fire Protection Administration	367,072	425,816	405,412	417,569	430,084
Fire Protection Dispatching	411,253	519,426	453,624	467,174	481,193
Fire Fighting Force	4,538,518	4,789,552	4,982,485	5,131,948	5,285,897
Fire Prevention	253,487	279,630	277,830	286,182	294,756
Fire Hall #1	29,500	29,500	30,380	31,290	32,220
Fire Hall #2	20,850	20,850	21,475	22,095	22,735
Training	141,175	153,977	159,983	164,666	169,507
Vehicles	57,050	57,050	58,760	60,520	62,330
Equipment Purchases	10,500	10,500	10,800	11,130	11,460
Amortization	245,000	245,000	245,000	245,000	245,000
TOTAL EXPENDITURES	6,074,405	6,531,301	6,645,749	6,837,574	7,035,182
NET BUDGET G211	5,963,805	6,419,701	6,533,149	6,723,974	6,920,582

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	2011 BUDGET	2012 BUDGET	2013 BUDGET	2014 BUDGET	2015 BUDGET
Less Amortization	-245,000	-245,000	-245,000	-245,000	-245,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	113,000	138,000	183,000	188,000	193,000
TOTAL ADJUSTMENTS	-132,000	-107,000	-62,000	-57,000	-52,000

TOTAL TAX LEVY	5,831,805	6,312,701	6,471,149	6,666,974	6,868,582
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BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	-110,600	-111,600	0.90%
Expenditures	5,942,405	6,424,301	8.11%
Net	5,831,805	6,312,701	8.25%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Ritsma and Councillor Culliton that the G211 Fire operating budget be approved as presented, for a 2012 net budget of \$6,246,701. Carried. (Nov 01/11)

COUNCIL APPROVAL:

see budget adjustments January 9, 2012:

Increase fire wages by \$164,000.

Savings of \$68,000. by not replacing firefighter position

Savings of \$30,000. due to gap staffing secretary/dispatcher 6 months

Net Budget \$6,312,701.

CITY OF STRATFORD 2012 BUDGET

POLICE - G231

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Communications	-38,000	-40,000	-40,000	-40,000	-40,000
Taxi Licencing	-15,000	-16,000	-16,000	-16,000	-16,000
Bicycle Auction	-5,000	-7,000	-7,000	-7,000	-7,000
Program Revenues	-276,000	-306,000	-306,000	-306,000	-306,000

TOTAL REVENUES

-334,000	-369,000	-369,000	-369,000	-369,000
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EXPENDITURES

Administration	8,422,979	8,822,372	9,018,970	9,194,917	9,366,267
Bicycle Auction	1,800	11,000	11,000	11,000	11,000
Taxi Licencing	580	580	586	592	598
Law Enforcement Equipment	33,500	42,150	34,800	35,500	36,200
Investigations	35,000	35,750	36,250	37,000	37,500
PRIDE Operating	190,352	196,000	218,796	242,676	268,943
Police Radios	9,530	9,780	9,780	10,030	10,030
Communications Centre	70,000	18,500	42,000	85,000	150,000
Community Relations & Youth	6,000	6,000	6,000	6,000	6,000
Police Services Board	34,600	38,100	38,984	39,888	40,813
PRIDE Capital	102,500	101,800	60,000	50,000	142,000
Vehicle	59,500	65,000	65,000	66,000	67,000
Property	6,000	6,200	6,200	6,300	6,400
Police Capital	55,700	56,000	56,560	57,126	57,697
Amortization	200,000	200,000	200,000	200,000	200,000

TOTAL EXPENDITURES

9,228,041	9,609,232	9,804,925	10,042,029	10,400,447
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NET BUDGET G231

8,894,041	9,240,232	9,435,925	9,673,029	10,031,447
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ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-200,000	-200,000	-200,000	-200,000	-200,000
Less Transfer from Reserves	-312,796	-280,901	-280,227	-284,016	-321,969
Plus Transfer to Reserves	205,200	223,000	270,000	295,000	345,000
TOTAL ADJUSTMENTS	-307,596	-257,901	-210,227	-189,016	-176,969
TOTAL TAX LEVY	8,586,445	8,982,331	9,225,698	9,484,013	9,854,478

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-646,796	-649,901	0.48%
Expenditures	9,233,241	9,632,232	4.32%
Net	8,586,445	8,982,331	4.61%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Beatty that the G231 Police operating budget be approved as presented, for a 2012 net budget of \$9,012,331. Carried. (Nov 08/11)

COUNCIL APPROVAL:

see budget adjustments January 9, 2012:
Increase revenue court security funding \$30,000.
Net Budget \$8,982,331.

CITY OF STRATFORD 2012 BUDGET

<u>BUILDING & PLANNING - G251</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Sign/Pool Permit Fees	-15,300	-20,000	-21,000	-22,000	-23,000
Building Inspections	-460,000	-469,000	-470,000	-480,000	-500,000
Plumbing Inspections	-13,700	-15,000	-15,500	-16,000	-17,000
By-Law Enforcment	-42,049	-45,135	-46,038	-47,000	-47,950
Planning & Zoning Fees	-115,700	-111,400	-114,400	-117,000	-120,000
Committee of Adjustment Fees	-31,000	-31,500	-32,000	-32,000	-33,000
Official Plan Fees	-4,100	-4,100	0	-4,100	-4,100
TOTAL REVENUES	-681,849	-696,135	-698,938	-718,100	-745,050
<u>EXPENDITURES</u>					
Administration	862,669	901,024	926,889	953,722	974,052
By-Law Enforcement	1,000	1,000	1,000	1,000	1,000
Vehicles	8,500	8,500	8,950	9,475	10,000
Committee of Adjustment	7,900	7,900	7,900	7,900	7,900
HCD Community Improvement	500	500	500	500	500
Official Plan	93,000	93,000	93,000	93,000	93,000
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	973,569	1,011,924	1,038,239	1,065,597	1,086,452
NET BUDGET G251	291,720	315,789	339,301	347,497	341,402

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	-500	-500	-500	-500	-500
Plus Transfer to Reserves	109,594	85,000	70,000	60,000	5,000
TOTAL ADJUSTMENTS	109,094	84,500	69,500	59,500	4,500
TOTAL TAX LEVY	400,814	400,289	408,801	406,997	345,902

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-682,349	-696,635	2.09%
Expenditures	1,083,163	1,096,924	1.27%
Net	400,814	400,289	-0.13%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Ritsma and Councillor McManus that the G251 Building & Planning operating budget be approved as presented, for a 2012 net budget of \$400,289. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$400,289.

CITY OF STRATFORD 2012 BUDGET

<u>ENGINEERING - G310</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Sales	-3,400	-3,200	-3,200	-3,200	-3,200
Operations	-42,295	-42,295	-43,550	-44,841	-46,186
Recoverable	-9,100	-500,054	-509,130	-509,150	-509,180
TOTAL REVENUES	-54,795	-545,549	-555,880	-557,191	-558,566
<u>EXPENDITURES</u>					
Administration	1,032,105	1,318,333	1,340,594	1,363,755	1,391,369
Operations	79,410	79,935	81,619	82,865	84,103
Amortization	466,284	466,284	466,284	466,284	466,284
TOTAL EXPENDITURES	1,577,798	1,864,552	1,888,497	1,912,904	1,941,755
NET BUDGET G310	1,523,003	1,319,003	1,332,617	1,355,713	1,383,189

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-466,284	-466,284	-466,284	-466,284	-466,284
Less Transfer from Reserves	-200,000	-50,000	-50,000	-50,000	-50,000
Plus Transfer to Reserves	14,814	14,814	15,229	15,656	16,095
TOTAL ADJUSTMENTS	-651,470	-501,470	-501,055	-500,628	-500,189
TOTAL TAX LEVY	871,533	817,533	831,562	855,084	883,001

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-254,795	-595,549	133.74%
Expenditures	1,126,328	1,413,082	25.46%
Net	871,533	817,533	-6.20%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Smythe that the G310 Engineering operating budget be approved as presented, for a 2012 net budget of \$817,533. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$817,533.

CITY OF STRATFORD 2012 BUDGET

<u>ROADS - G320</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Operations	-775,500	-775,500	-784,300	-794,900	-804,600
Recoverables (operations)	-15,000	-15,000	-15,000	-15,000	-15,000
Recoverables (road winter)	-25,500	-25,500	-25,500	-25,500	-25,500
Recoverable	-9,000	-9,000	-9,000	-9,000	-9,000
TOTAL REVENUES	-825,000	-825,000	-833,800	-844,400	-854,100
<u>EXPENDITURES</u>					
Administration	609,080	633,811	649,039	667,191	686,673
Operations	1,488,832	1,521,404	1,567,910	1,616,101	1,665,198
Road Winter	1,131,733	1,121,453	1,120,431	1,121,958	1,121,633
Street Lighting	415,000	500,000	518,000	523,000	528,000
Amortization	1,746,197	1,746,197	1,746,197	1,746,197	1,746,197
TOTAL EXPENDITURES	5,390,843	5,522,865	5,601,577	5,674,447	5,747,702
NET BUDGET G320	4,565,843	4,697,865	4,767,777	4,830,047	4,893,602

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-1,746,197	-1,746,197	-1,746,197	-1,746,197	-1,746,197
Less Transfer from Reserves	-10,000	-10,000	-10,000	-10,000	-10,000
Plus Transfer to Reserves	280,000	280,000	280,000	280,000	280,000
TOTAL ADJUSTMENTS	-1,476,197	-1,476,197	-1,476,197	-1,476,197	-1,476,197
TOTAL TAX LEVY	3,089,646	3,221,668	3,291,580	3,353,850	3,417,405

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-835,000	-835,000	0.00%
Expenditures	3,924,646	4,056,668	3.36%
Net	3,089,646	3,221,668	4.27%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor McManus that the G320 Roads operating budget be approved as presented, for a 2012 net budget of \$3,221,668. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$3,221,668.

CITY OF STRATFORD 2012 BUDGET

SANITARY - G330

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Sewer Surcharge Revenue	-5,861,432	-5,861,432	-5,978,661	-6,095,889	-6,213,118
Recoverable	-14,000	-14,000	-14,000	-14,000	-14,000
Operations	-94,136	-94,136	-96,457	-96,787	-97,122
TOTAL REVENUES	-5,969,568	-5,969,568	-6,089,118	-6,206,676	-6,324,240

EXPENDITURES

Sanitary Administration	319,232	334,569	341,010	347,580	354,282
Sanitary Treatment	1,176,059	1,212,624	1,241,914	1,271,959	1,302,779
Sanitary Collect	398,414	411,595	425,808	434,106	442,490
Amortization	444,476	444,476	444,476	444,476	444,476
TOTAL EXPENDITURES	2,338,180	2,403,264	2,453,208	2,498,120	2,544,026
NET BUDGET G330	-3,631,388	-3,566,304	-3,635,911	-3,708,555	-3,780,214

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-444,476	-444,476	-444,476	-444,476	-444,476
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	4,075,864	4,010,780	4,080,387	4,153,031	4,224,690
TOTAL ADJUSTMENTS	3,631,388	3,566,304	3,635,911	3,708,555	3,780,214
TOTAL TAX LEVY	0	0	0	0	0

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-5,969,568	-5,969,568	0.00%
Expenditures	5,969,568	5,969,568	0.00%
Net	0	0	0.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Mark that the G330 Sanitary operating budget be approved as presented, for a 2012 net budget of \$0. (\$5,969,568. revenue/exp)
Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$0.

CITY OF STRATFORD 2012 BUDGET

<u>STORM - G340</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Recoverables	-1,500	-1,500	-1,500	-1,500	-1,500
TOTAL REVENUES	-1,500	-1,500	-1,500	-1,500	-1,500
<u>EXPENDITURES</u>					
Administration	200	200	200	200	200
Treatment	93,324	94,953	98,380	101,878	105,394
Collection	171,338	175,119	177,066	179,053	181,079
Amortization	665,525	665,525	665,525	665,525	665,525
TOTAL EXPENDITURES	930,387	935,797	941,172	946,655	952,197
NET BUDGET G340	928,887	934,297	939,672	945,155	950,697

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-665,525	-665,525	-665,525	-665,525	-665,525
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-665,525	-665,525	-665,525	-665,525	-665,525
TOTAL TAX LEVY	263,362	268,772	274,147	279,630	285,172

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-1,500	-1,500	0.00%
Expenditures	264,862	270,272	2.04%
Net	263,362	268,772	2.05%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Mark that the G340 Storm operating budget be approved as presented, for a 2012 net budget of \$268,772. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$268,772.

CITY OF STRATFORD 2012 BUDGET

<u>WATER - G350</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Consumption	-4,157,044	-4,162,023	-4,162,023	-4,162,023	-4,162,023
Recoverable	-30,000	-30,000	-30,000	-30,000	-30,000
Operations	-150,000	-150,000	-150,000	-150,000	-150,000
TOTAL REVENUES	-4,337,044	-4,342,023	-4,342,023	-4,342,023	-4,342,023
<u>EXPENDITURES</u>					
Administration	1,173,834	1,180,486	1,209,718	1,240,422	1,336,985
Supply	1,042,652	1,088,025	1,122,050	1,143,074	1,222,959
Distribution	884,418	853,152	868,614	884,401	930,905
Amortization	376,296	376,296	376,296	376,296	376,296
TOTAL EXPENDITURES	3,477,200	3,497,959	3,576,678	3,644,194	3,867,145
NET BUDGET G350	-859,844	-844,064	-765,345	-697,829	-474,878

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-376,296	-376,296	-376,296	-376,296	-376,296
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	1,236,140	1,220,360	1,141,641	1,074,125	851,174
TOTAL ADJUSTMENTS	859,844	844,064	765,345	697,829	474,878
TOTAL TAX LEVY	0	0	0	0	0

BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	-4,337,044	-4,342,023	0.11%
Expenditures	4,337,044	4,342,023	0.11%
Net	0	0	0.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor McManus that the G350 Water operating budget be approved as presented, for a 2012 net budget of \$0. (\$4,342,023. revenue/exp)
Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$0.

CITY OF STRATFORD 2012 BUDGET

<u>WASTE - G360</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Tipping Fees	-1,540,000	-1,578,000	-1,578,000	-1,578,000	-1,578,000
User Fees	-690,000	-705,000	-705,000	-705,000	-705,000
Recoverable	-201,100	-201,100	-201,100	-201,100	-201,000
Operations	-270,000	-270,000	-270,000	-270,000	-270,000
Sales	-4,000	-4,000	-4,000	-4,000	-4,000
TOTAL REVENUES	-2,705,100	-2,758,100	-2,758,100	-2,758,100	-2,758,000
<u>EXPENDITURES</u>					
Administration	77,416	80,482	82,062	83,673	85,317
Disposal	1,172,801	1,195,199	1,211,483	1,225,931	1,240,647
Collection	272,593	285,676	289,905	298,380	303,109
Amortization	3,602	3,602	3,602	3,602	3,602
Recycling	892,419	937,675	951,797	966,201	980,393
TOTAL EXPENDITURES	2,418,831	2,502,635	2,538,849	2,577,787	2,613,068
NET BUDGET G360	-286,269	-255,465	-219,251	-180,313	-144,932

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-3,602	-3,602	-3,602	-3,602	-3,602
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	289,871	259,067	222,853	183,915	148,534
TOTAL ADJUSTMENTS	286,269	255,465	219,251	180,313	144,932
TOTAL TAX LEVY	0	0	0	0	0

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-2,705,100	-2,758,100	1.96%
Expenditures	2,705,100	2,758,100	1.96%
Net	0	0	0.00%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Ritsma and Councillor McManus that the G360 Waste operating budget be approved as presented, for a 2012 net budget of \$0. (\$2,758,100. revenue/exp)
Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$0.